# 2017 ANNUAL REPORT



# 2017 ANNUAL REPORT

AMANAT HOLDINGS

amanat.com

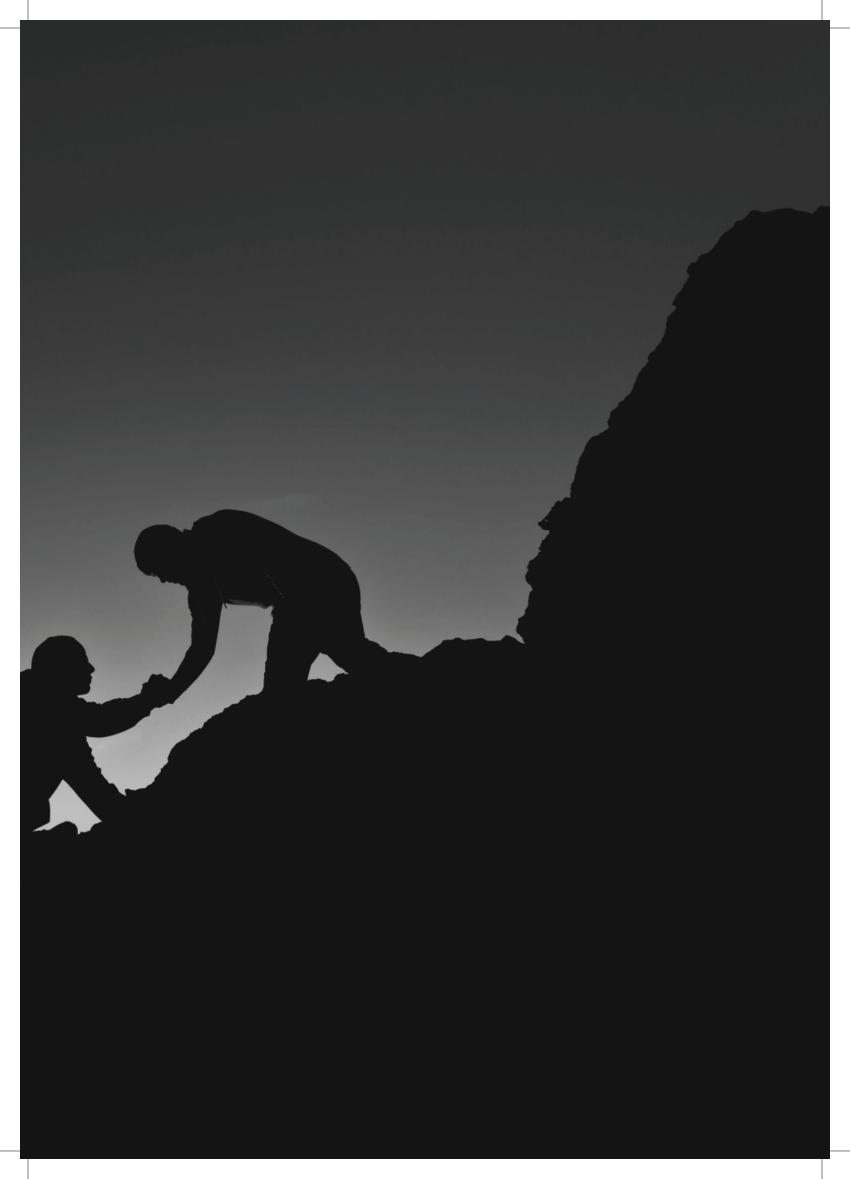
R We are on a mission to enhance people's prosperity - physically, intellectually and financially.

# TABLE OF **CONTENTS**

#### Section I: Letters to Shareholders, Board Members and the Management Team

Chairman's Letter	8-9
Managing Director's Letter	10-11
Board Members and Management Team	12-17
Section II: A Year in Review	
Financial and Operational Highlights	23
Market and Economic Overview	24-26
Section III: Business Overview	
Amanat Overview	30
Amanat Journey	31
Complementary & Focused Business Model	32
Value Creation Approach	33
Business Divisions	
Healthcare	34-35
Education	36-37
Section IV: The Amanat Community	39
Section V: Corporate Governance and Compliance	
Board of Directors	41
Board Committees	42-43
Section VI: Consolidated Financials	46-89

أمــانــات AMANAT SECTION I LETTERS TO SHAREHOLDERS, BOARD MEMBERS AND THE MANAGEMENT TEAM



# CHAIRMAN'S LETTER

On behalf of the Board of Directors, I am pleased to share with you Amanat Holdings ("Amanat") 2017 annual report, which highlight the Company's accomplishments during the past year, as well as our ambitions for 2018 and going forward.

Our investment focus is not only on an effective strategy to deliver sustainable value to shareholders, but is also a powerful way to assist our portfolio companies in growing their operations and creating a true legacy.



#### **Our Third Year of Celebrating Success**

As we mark our third anniversary, we are delighted to announce one more year of solid financial progress. Amanat's net profit for the year ending 31st December 2017 was, AED 42.3 million, up 10 percent from the preceding year. Total income grew to AED 89.5 million, a 6 percent increase over 2016. The share of profits from associates, excluding one-off charge, increased by 65 percent during 2017 to 33.3 million.

Based on its solid results, Amanat has consistently paid dividends to its shareholders from its first year of operations, and has recommended to the general assembly a dividend of 1.5 percent nominal value which is a 90 percent payout ratio.

It's important to emphasize that our focus on healthcare and education reflects our commitment and passion as a company, board members, and employees to make a positive difference in these two sectors that touch every person in our communities.

The strength in these sectors is important for any country to succeed and it is the core infrastructure of any country. After all, a smarter, healthier society contributes to a more productive, more innovative workforce. Our goals are fundamentally aligned with the priorities of the governments in the region and the best interests of their citizens.

Our inspiration, is to identify and collaborate with business champions and help them build long term sustainable value and growth.

#### Going Forward

Changes transforming the healthcare and education sectors of the Gulf Cooperation Council (GCC)

and the wider region. Our approach to our work and its impact has been our motivation since.

In the three years since our founding, both sectors have flourished, helping Amanat to emerge as the GCC's largest specialized healthcare and education Investment Company.

What's more, both sectors are expected to continue growing, driven by demographics and greater interest for higher quality healthcare and education. Governments, in the region are also looking to the private sector to play on a larger role in both sectors, and are working to change laws and regulations to enhance the business and investment climate in these sectors.

The outlook is further strengthened by the visionary national leadership across the region that is committed to building capacity and quality in healthcare and education to benefit their citizens.

For investors such as Amanat this creates opportunities, as our in-house sector experts, existing portfolio and strong balance sheet mean we are the partner of choice for local healthcare and education entities, governments, regional and international investors, and international operators looking to expand into the region.

We are proudly born out of the UAE, we deliver across the GCC and our aspirations are global. Once we solidify our base in the GCC we will be exploring new markets that complement our core GCC market.

The new members of the board bring with them substantial depth and experience which complement Amanat's existing expertise in successfully deploying capital in an appropriate and timely manner. I look forward to support the board and assisting the company through its next phase of development and growth.

On behalf of the Board of Directors, I would like to take this opportunity to express our gratitude to the shareholders for their consistent and continuous support. To our management team and employees, we thank you for your dedication and hard work. To our partners, we appreciate all your efforts and look ahead to continued success as we move forward towards our shared goals.

**H.E. Hamad Abdulla Al Shamsi** Chairman of the Board



# MANAGING DIRECTOR'S LETTER

2017 was a year of accomplishment for Amanat. Both internally as an organization and externally through our investments, we took steps to better position the company as the partner of choice for governments, regional and international investors, and international operators looking to expand into healthcare and education in the region.

As Amanat completed its third full year of operations, it delivered strong financial results, including a 10 percent increase in net profits to AED 42.3 million. Reflecting our growing list of portfolio companies, the share of profits from associates, excluding one-off charge, increased by 65 percent to 33.3 million.



#### Expanding Our Portfolio

As of March 2018, we manage a well-balanced portfolio after deploying 43 percent of our capital. 51 percent of our capital funded our two healthcare assets based in the KSA and the remainder funded our education assets based in the UAE.

In December 2017, we increased our stake in Taaleem Holdings, one of the UAE's largest providers of K-12 primary and secondary education, from 16.34 percent to 21.7 percent through an additional investment of AED 52 million. Amanat is now the largest Taaleem shareholder, putting us in a strong position to contribute alongside other key shareholders to the strategic operation of the business.

We have continued to add to our education portfolio in 2018 after acquiring 35 percent beneficial interest in Abu Dhabi University Holding Company. With this acquisition, we expanded the diversity of our educational platform to cover K-12 and higher education. Our investment in Abu Dhabi University Holding Company is a testament to our commitment to investing in the education sector in the UAE and our selectivity of choice for market leaders and high growth prospect projects.

#### Looking Ahead

Amanat is in a unique position to expand its role in the healthcare and education sectors, not only in the GCC but across the wider region. The company's leadership brings a wealth of experience and expertise in both sectors that will drive the firm forward. As of March 2018, the total deployment reached 43 percent of total capital. With zero debt in Amanat balance sheet, the company has ample liquidity and ability to leverage and fuel the growth in the coming years.

Additionally, the underlying fundamentals for both healthcare and education sectors remain active across the GCC and the broader region. Demographics are driving this growth, but so is increasing specialization and niche services in both fields. This includes everything from mid-to high-end schools offering advanced and international curricula to healthcare facilities providing differentiating specializations.

#### Our Leadership and Team

The leadership team brings to Amanat energy and dynamism. We deliver reliable in-house expertise in both sectors that not only gives us a better insight into what the market requires and the existing gaps but also helps increase our portfolio management capabilities and the quality of strategic advice we provide our portfolio companies.

As we progress into 2018, Amanat is well positioned to be the investment partner of choice for governments, and regional and international investors and operators. At the same time, Amanat's leadership remains committed to generating sound and strong returns for its shareholders.

Shamsheer vp

**Dr. Shamsheer Vayalil** Vice Chairman of the Board, Managing Director and Chief Executive Officer

AMANAT HOLDINGS

# BOARD MEMBERS





H.E. HAMAD ABDULLA AL SHAMSI Chairman of the Board

H.E. Hamad Abdulla Al Shamsi has a wealth of experience that spans over two decades, overseeing several businesses across multiple disciplines, including financial services and investments. He is currently the CEO of Private Investment Company specialized in investments and large scale real estate development projects.

H.E. served in the Abu Dhabi Investment Authority prior to moving to the Private Department of His Highness the Late Sheikh Zayed Bin Sultan Al Nahyan.

H.E. Al Shamsi is also the Chairman and a Board Member of several leading Government Institutions engaged in Commercial, Financial, Aviation, Media and service based activities. He currently serves as the chairman of Abu Dhabi securities exchange and is on the boards of Dubai Islamic Bank, Kuwait Food, Marka and several others.

H.E. holds a Bachelor degree in Business Administration from UAE University and an MBA majoring in Finance and Banking.

DR. SHAMSHEER VAYALIL Vice Chairman of the Board, Managing Director and Chief Executive Officer

A doctor, entrepreneur and philanthropist, Dr. Shamsheer also serves as the Founder and Managing Director of VPS Healthcare, one of the leading healthcare groups in the region. Since 2005, he has overseen the expansion of VPS Healthcare over 4 countries, 22 hospitals and over 125 medical centers, as well as establishing one of the largest pharmaceutical plants in the UAE. He is also a member of the UAE Medical Council and a Member of the Advisory Committee of University of Sharjah's College of Medicine. His career began in 2004 as a Radiologist at the Sheikh Khalifa Medical City, before venturing into opening his own businesses.

In 2015, Dr. Shamsheer was awarded the United Nations Global Humanitarian Award for his active involvement in providing heart surgeries, aid relief and healthcare assistance to Syrian refugees. He has also received the Pravasi Bharatiya Samman Award by the Government of India, the highest recognition awarded to non-resident Indians (NRIs), and nominated as one of the Top Indian Leaders in the Arab World by Forbes Middle East 2014. Dr. Shamsheer also holds numerous other awards, celebrating his leadership and philanthropic achievements.

Dr. Shamsheer holds a Masters degree in Medicine from the University of Sri Ramachandar in India and a Bachelor of Medicine from the University of Kasturba in India, conducting part of his traineeship at Boston University, USA. He also holds an honorary doctorate from the Aligarh Muslim University, making him the youngest Indian in the history of the university to receive such an accolade.

12





In 2005, H.E. Faisal was the founder of Ithmar Capital which is a leading GCC private Equity firm which managed and invested over US \$1 billion. He was also Chairman of the Board for a number of business groups and associations, including the UAE Private Hospitals Council, the UAE Private School Council, the Pharmaceutical and Healthcare Equipment Business Group of the Dubai Chamber of Commerce and Industry (DCCI) and has served previously as a Board Member of a FTSE 250 healthcare company

listed on the London Stock Exchange (LSE).

H.E. is currently a Board member of the DCCI by decree from the Ruler of Dubai as well as being a member of the Young Presidents Organization (YPO). In addition, he has board representation on several regional and international private companies. In 2007, Faisal was recognized as one of the top 100 Executives in the Gulf region. Educated in the USA, where he studied Manufacturing Engineering in Boston University.



SHEIKH ABDULLA BIN KHALIFA AL KHALIFA Non Executive Board Member

Sheikh Abdulla is the Chief Executive Officer for SIO Assets Management Company B.S.C.(c). Prior to joining SIO in 2006, he was the Head of Wealth Management at Standard Chartered Bank for Bahrain.

He started his careet in 2001 at Arab Banking corporation in Bahrain, where he rose to the position of Senior Relationship Manager.

He is the chairman of Bina Al Bahrain and Ageila Capital Management, as well as SICO Investment Bank. In addition a chairman of the Executive Committee and Board member of NRC of Amlak's Social Insurnace Organisation Development company and Bahrain Marina Development Company also a board member of Bank of Bahrain and Kuwait.

Sheikh Abdulla was awarded a Bachelor of Science degree in Business Administration from the George Washington University, Washington DC, USA. He has also attended various professional courses.

أمــانــات AMANAT

# BOARD MEMBERS



SHEIKH MANSOOR BIN MOHAMED BIN BUTTI AL HAMID Non Executive Board Member

Sheikh Mansoor bin Mohamed bin Butti Al Hamid is the Head of Strategic Relations and New Business Development at Mubadala Petroleum, a wholly-owned subsidiary of Mubadala Development Company.

Sheikh Mansoor is well connected in the business world in the GCC due to his position as a member of the board of the United Al Saqer Group, a highly diversified family business based in the UAE.

The United Al Saqer Group's businesses include dealerships for BMW, Rolls Royce, Iveco, Tadano, Kawasaki, Mitsubishi, New Holland, TATA Daewoo, BEML and property management, construction and others.



H.E. MOHAMED BIN THAALOOB AL DEREI Non Executive Board Member

H.E Mohamed holds various board memberships, ranging from leading holding companies to sports federations. The Chairman of Al Qudra Holding Company, and Vice Chairman of Manazel Real Estate Company (PSC), he is currently a Board Member in the Abu Dhabi Co-operative Society and National Investment Corporation, previously he was a Board Member of Ras Al Khaimah Properties and Abu Dhabi National Hotels Company.

H.E. Mohamed Bin Thaaloob also holds the position of President of the UAE Judo & Wrestling Federation, and the Honorary President of the Arab Judo Federation. He is also a member of the Board of Abu Dhabi Sports Club, Al Ain Sports and Cultural Club and currently a member of the Honorary Board of the Club.

H.E holds a Bachelor of Business Administration and an MBA from the UAE University. He is also a graduate of the prestigious Zayed Military College.



H.E. HAMAD RASHED NEHAIL AL NUAIMI Non-Executive Board Member

With a career spanning over 22 years, H.E Hamad is truly dedicated to the growth of the region; He holds several executive positions, serves as a board member on numerous leading investment, real estate and public sector institutions. He is currently the Managing Director of His Highness Sheikh Dhiab Bin Zayed Al Nahyan's Office and His Highness Sheikh Nahyan Bin Zayed Al Nahyan's Office. He is also the Executive Director of Ministry of Presidential Affairs, and serves as the chairman of Electronic Stock & Brokerage co. and the Managing Director at Reem Investments.

In addition to that, H.E. Hamad is also the Chairman and Board Member of several leading government and private institutions, including leading investment firms. Some of these notable companies include the, Zayed Bin Sultan Al Nahyan Charitable and Humanitarian Foundation, Daman Securities & Daman Investments, National Investment Corporations, Arab International Bank, and Al Wahda Sports Cultural Club and various other organizations.

H.E. Hamad holds a Bachelor degree in Accounting from the United Arab Emirates University.

# MANAGEMENT TEAM



#### DAWOD AL GHOUL CHIEF FINANCIAL OFFICER

Dawod is responsible for leading the financial planning & implementation, investments, financial risk and leads the formulation and execution of the corporate strategy. Prior to joining Amanat he was the Group CFO at Arab Bank Group and was also an international tax consultant with KPMG Dallas.

He is currently a board member of several banks across the MENA. Dawod holds an MBA from the University of Colorado and a CPA from the state of Colorado.



#### DR. MOHAMAD HAMADE CHIEF INVESTMENT OFFICER

Dr. Mohamad is heavily focused on the business aspect of the healthcare industry. He has a wealth of experience having worked in healthcare, research, consulting and investments throughout the Middle East and in India and the USA. Before joining Amanat he was Chief Investment Officer at VPS Healthcare successfully founding Trovant Capital, a healthcare investment company based in Abu Dhabi. Prior to this Dr. Mohamad was a Principal at TVM Capital and Chief Strategy Officer of one of its portfolio companies.

Dr. Mohamad holds an M.D. and a BSc in Biology from the American University of Beirut, and an MBA from Cornell University in the USA. He also holds a Research Fellowship Certificate in ENT Surgery from Harvard Medical School



#### SINA KAZIM CHIEF OPERATING OFFICER

Sina is currently the Chief Operating Officer where is role includes business development driven by the overall strategy of the organization, social infrastructure and administrative management which includes Human Resources, Information Technology, Marketing and Administration. Prior to joining Amanat, he worked with Meraas Holding as Chief Development Officer, he also worked closely with the management to attract FDI into Dubai.

Prior to that he worked with Dubai World Trade Center as Senior Director, with Dubai Civil Aviation as Project Director and with Emaar Properties as Senior Manager Projects.



#### AHMED HAMMAD **GENERAL COUNSEL & COMPANY SECRETARY**

Ahmed is currently the General Counsel & Company Secretary of Amanat. Prior to joining Amanat, Ahmed was a senior associate in the equity markets team of Al Tamimi & Company, and was a key player in the team that advised on Amanat IPO in 2014.

Prior to that, he worked for various financial institutions and a law firm in Egypt, where he started his professional career. Ahmed holds a Bachelor's degree in Law and English from the University of Cairo.



#### AISHA MUSTAFA AL SHAREEF CHIEF ADMINISTRATIVE OFFICER

Aisha is responsible of the corporate support departments, focusing on HR, Marketing, Administration and IT. She brings 15 years of experience.

Prior to joining Amanat.she worked at Dubai Holding as a Director of Talent & Organization Development for 7 years; she developed, the talent and performance management, succession planning strategies. Aisha holds MSc in Project Management from British University in Duba and BSc in IT.



#### KAREEM MURAD INVESTOR RELATIONS DIRECTOR

Kareem plays a strategic role, he develops and executes communication strategies establishing and building relationships with stakeholders.

He previously served as a Director in Investments at Ithmar Capital, he was also SVP heading the Research Department at SHUAA Capital. He started his professional career in 2000 as the Assistant Head of Treasury and Investment Department in ABC (Jordan). Kareem holds a BBA from the American University of Beirut and an MSc in International Finance and Capital Markets from the University of Brighton.



#### MAJID KHALIFA ALMUHAIRI COMPLIANCE AND INTERNAL AUDIT MANAGER

Majid leads the department that independently and objectively assists Amanat in accomplishing its corporate objectives by evaluating and improving the effectiveness of the organization's governance, risk management and internal control.

Prior to joining Amanat, he worked for Amlak Finance PJSC. Majid holds a BSc in Business Administration from American University of Sharjah (AUS).

### SECTION II A YEAR IN REVIEW



# MISSION

Our mission is to enhance people's prosperity - physically, intellectually and financially

# VISION

Our vision is to be the global investment partner of choice in health and education, creating long-term sustainable value

## VALUES

WE ARE



# Challenging



Collaborative



Empowering

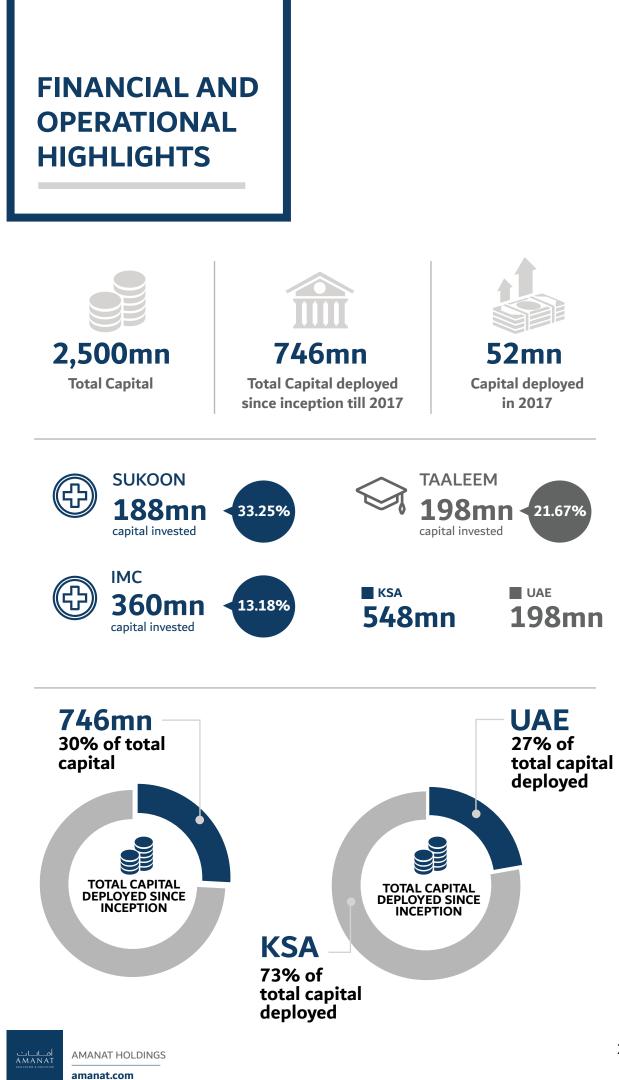






Proud

R Amanat. Collaborative investment that makes people better We're proudly born out of the UAE, we deliver across the GCC



### MARKET OVERVIEW

The reform drive across the GCC continued apace during 2017, particularly in the United Arab Emirates and Saudi Arabia, where both countries prepared for the introduction of a 5 percent Value Added Tax (VAT) on January 1, 2018.

During the 2017 financial year, countries across the region began to provide further details on their reform programs through the publication of more elaborate development and economic diversification agendas. Countries also continued to prioritize the need to empower the private sector to drive job growth, since the public-sector employment rate had slowed down. On the other hand, the labor supply forecasts indicated that the workforce would increase exponentially as young workers continue to graduate from universities and colleges.

The rollout of programs driven by Saudi Vision 2030 and UAE Vision 2021, as well as analysis by international organizations such as the International Monetary Fund, continued to point to education and healthcare as critical enablers of private sector growth.

During the same year, governments deepened investments and began to put in place new policies such as regulatory reform and investment incentives to support both the private and public sectors. In this context, specific steps which included expanding budget allocations were established to help infrastructure development in these sectors. Other programs included funding government schools and hospitals, and reforming legislation to support public-private partnerships.

Both sectors saw the continuation of longer-term trends that sustained demand growth in 2017. In healthcare, for example, chronic lifestyle diseases such as cardiovascular disease, diabetes, and cancer continued to increase, driving demand for specialized healthcare services.

In order to meet these needs, as well as to address the increasingly sophisticated and discerning requirements of patients, healthcare providers in the GCC continued to refine and expand the scope of their clinical and specialty offerings. This strategy helped operators maintain their prices with insurance companies in the face of downward pressure, caused by the opening of more hospitals and clinics across the region.

### MARKET OVERVIEW

But even as the supply of healthcare increases in the GCC, there is still a need for specialized services in areas such as oncology, cardiology, endocrinology, and orthopedics, which is creating opportunities for a variety of advanced-care platforms.

On the education side, steadily rising populations, an increasing government focus on the importance of early childhood education, and the need for more advanced degree programs that are based in the region are driving significant demand for educational services across the entire spectrum – from nursery to K-12 and from university to post-graduate degree programs.

#### Healthcare and Education in the UAE

While overall growth in the UAE was 1.3 percent in 2017 , as a result of still-low oil prices and budget consolidation, the government continued to implement policies to enhance the quality of healthcare and education delivery.

In education, this included changes to curricula in schools, while in healthcare this focused on working with private sector companies to implement technologies and systems that would enhance patient care and move toward more efficient operations.

During the year, the Ministry of Education announced the launch of the National Higher Education Strategy, designed to support the development of a knowledge-based economy. It also finished preparations to begin offering the Emirates Standardized Test EmSAT, which started in January 2018. This program of testing across multiple grade levels will help raise standards at government and private sector schools that follow the national UAE curriculum.

In education, a report from PwC reflected the reality on the ground throughout 2017 - the sustained continuation of new school openings. The report found that 175,000 additional seats will be required in the UAE's K-12 segment over the next four years – 90 percent of which will come from private schools.

### MARKET OVERVIEW

#### Healthcare and Education in Saudi Arabia

In the fiscal year 2017, Saudi Arabia gave further specificity to Saudi Vision 2030 and the National Transformation Plan, with the release of the Vision 2030 Strategic Objectives and Vision Realization Programs. These objectives served to highlight the importance of both healthcare and education to the success of the overall Vision.

More specifically, the government encouraged private sector investment in both sectors as a relatively rapid way to improve both the operating efficiency and quality of services provided.

In both healthcare and education, the government also began funding loans for private sector ventures that would be established in underserved parts of the Kingdom.

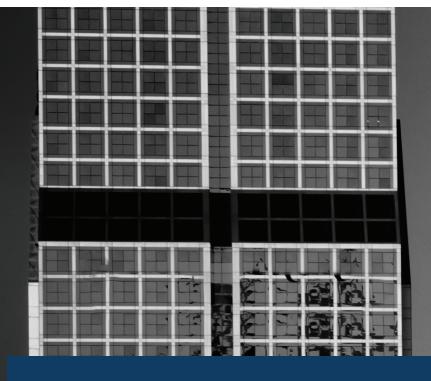
In healthcare specifically, overseas roadshows served to highlight market opportunities and regulatory reforms designed to attract operators and investors and improve competitiveness, whether via direct investment, public-private partnership or other arrangements. Priority sectors included medical device and pharmaceuticals manufacturing, medical information technology and hospital management.

The Ministry of Health also expanded partnerships with private sector players to enhance the operation of its hospitals and clinics, while also improving the patient experience. For example, GE Healthcare launched projects with the Ministry to use digital solutions to improve healthcare competencies.

In the education sector, the Kingdom set a goal of increasing the number of students going to private schools from 15 percent to 25 percent. Even this modest increase, however, represents a huge number of new seats. A report from PwC found that the current growth rate of student enrollment will require more than 1 million additional places in grades 1-12 by 2020. Government schools will meet most of this need, the study found, but 150,000 of these seats will have to come from approximately 800 new private schools.

We only invest in the things we believe matter the most Health & Education

"



### SECTION III BUSINESS OVERVIEW



### AMANAT OVERVIEW

Amanat Holdings PJSC ("Amanat") is a leading integrated healthcare and education investment company, and the only publicly listed company in the region that is exclusive to these two sectors. Established and listed on the Dubai Financial Market in November 2014, Amanat has a paid-up capital of AED 2.5 billion and an authorized capital of AED 5 billion.

Amanat was founded to address opportunities in the GCC in the two key sectors of healthcare and education. Both sectors enjoy promising long-term growth drivers in areas such as demographics, which see both a growing population and one that is increasingly facing lifestyle change. They are both undersupplied, non-cyclical industries, and they enjoy positive support from regional governments, which are modifying the regulatory environment to encourage private sector investment and involvement.

As well as a drive towards quality in both healthcare and education, Amanat is creating opportunities for high-value added offerings. As a result, these sectors present a unique opportunity to capture significant value, while also delivering important services to communities across the region.

Amanat's management team is led by highly motivated experts with a focus on collaborative investments. By working together to identify like-minded business champions that nurture long-term partnerships, the company is able to generate long-term sustainable value for shareholders and communities alike.

At its core, Amanat believes that a smarter, healthier society is a more successful one – this is why, in the process of building its portfolio of unique companies, it is devoted to supporting them with all the complementary skills required, and empowering them to create a real legacy across the GCC and, beyond.

### **AMANAT** JOURNEY

2016

#### September

AED 2.5 billion Amanat to launch IPO on DFM in October

#### November

Dubai Financial Market welcomes the listing of Amanat

#### 2015

#### May

Amanat acquired 4.14% stake in Al Noor Hospital

#### August

Amanat acquires 35% investment Sukoon in International Holding PJSC

December

Amanat sells stake in Al Noor Hospital

#### 2017

April Amanat shareholders approved a 1.5% dividend at company's second Annual General Assembly

#### November

Amanat Board elected new members to Board of Directors and appointed a new Managing Director

#### December

Amanat aquired 13.18% of leading Saudi healthcare provider International Medical Center (IMC)

Amanat invested a further AED 52mn in Taaleem Holdings, raising its stake to 21.7% February Amanat invested a further AED 16.317mn in Sukoon through a capital increase

#### April

Amanat acquires 16.34% in an education portfolio through Madaares PJSC for AED 145.8mn

Amanat shareholders approve 1.5% dividend at company's first Annual General Meeting

#### November

Amanat agreed to participate in a loan with an amount up to AED 92.5mn to Sukoon, Amanat participated in first tranche of AED 34.4mn.

2018

#### March

Amanat acquired 35% economic interest in Abu Dhabi University Holding Company (ADUHC)



AMANAT HOLDINGS

amanat.com

### COMPLEMENTARY & FOCUSED BUSINESS MODEL

To achieve its vision of becoming the partner of choice and developing long-term sustainable value across the healthcare and education sectors, Amanat implements a business model focused on three key complementary areas: Growth and Buyout, Joint Ventures, and Social Infrastructure.



#### Growth & Buyout

Amanat identifies like-minded business champions and differentiated companies that demonstrate positive growth prospects, have experienced management teams, as well as reputable shareholders. They companies typically will be seeking growth capital as well expertise especially on the governance, strategy and finance to realize growth ambitions. Amanat seeks to support these companies with complementary skills and necessary growth capital to empowers them to grow and create true legacy.

Amanat today has portfolio of four leading assets in in their respected fields and regions they operate in. These are assets are split equally between healthcare and education with 51 percent of its investments based in Kingdom of Saudi Arabia and 49 percent in the United Arab Emirates. The total deployment in growth and buyout investments as of March 2018 at AED 1.1 bn or 43 percent of the total paid up capital.

#### Joint Ventures

Amanat seeks opportunities to enter into ventures where it can fuse innovation with strong regional and international partners, helping them transfer their proven business models and IP to the region. By addressing quality, supply and productivity gaps in the market, Amanat aims to create long-term sustainable value across the healthcare and education sectors.

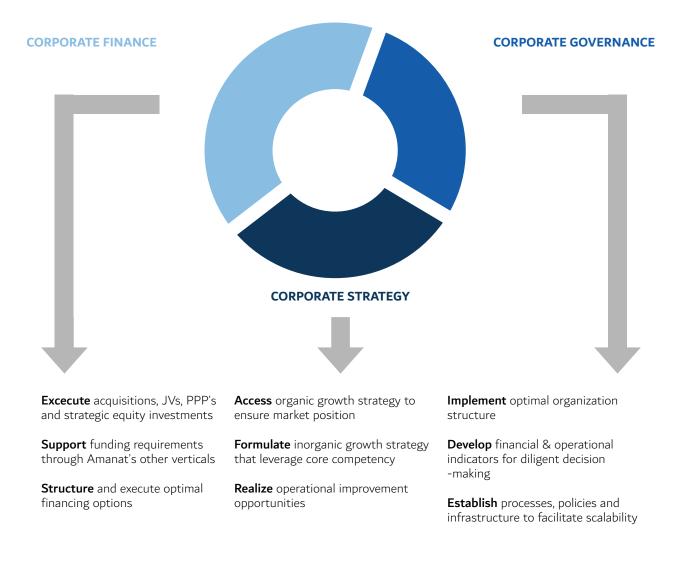
#### Social Infrastucture

Supporting the platform company's verticals is the 'Social Infrastructure' vertical which invests in healthcare and education real estate. These assets are leased back on a triple net basis, providing recurring cash flow for the vertical. Attractive locations, and strong and credit worthy operators are key characteristics to any asset acquired. Amanat targets a deployment of 25 percent of capital to these investments.

### VALUE CREATION APPROACH

Amanat drives value and success through its unique, active investor, value creation model. This model involves partnering with the leadership of Amanat's portfolio companies to drive improvements and growth in three core areas: governance, corporate strategy and corporate finance.

By supporting portfolio companies, Amanat help build appropriate operations and control systems, and ensure that they adhere to the highest levels of governance, as this is essential to achieving sustainable performance. Amanat also works closely with its portfolio companies to execute a strategy of sustainable differentiation that delivers growth and ensures strong financial measures are in place to achieve maximum financial success.



AMANAT HOLDINGS

### BUSINESS DIVISIONS

#### **Healthcare Division**

The healthcare landscape in the region continued to evolve in 2017 and has witnessed continued growth. Amanat has focused in supporting its existing portfolio companies and continued to grow its pipeline of opportunities, with a focus on well-managed and innovative companies that require growth capital.

Amanat's Healthcare Division generated income from associates of AED 12.6 million in 2017 (AED 22.6m excluding a one-off charge), compared to AED 14.7 million in 2016.

In 2017, Amanat supported Sukoon International Holding Company, a long-term and critical care provider with a 200-bed facility in Jeddah, to enhance the company's operations and service offering through several key initiatives including:

- · Leading the strategic planning process and driving operational improvements and expansion initiatives;
- Enhancing relationships with government ministries and other payors to ensure collection of receivables;
- Building out the senior leadership team, including a new Chief Financial Officer and leading other key senior management positions recruitment;
- Assisting Sukoon to further diversify its client base;
- Updating and upgrading the company's organizational systems and procedures; and
- Developing a best-practice internal audit function.

During the year, in conjunction with the company's management team, we helped drive improvements at International Medical Centre (IMC), a world-class, multi-specialty 300-bed hospital in Jeddah, Saudi Arabia. Amanat supported IMC leadership on key priorities including:

- Expanding the number of hospital beds in Jeddah;
- Developing clinics and day surgery facilities;
- Evaluating the feasibility of adding specialty services in areas such as obesity and maternity;
- Exploring public-private partnerships focused on primary care networks;
- Optimizing the company's internal audit function;
- Strengthening IMC's organizational structure, including hiring of senior personnel; and
- Assessing various financing options to fund future expansion.

#### 2018 Outlook

In 2018, Amanat will endeavor to work alongside governments and private sector partners to invest and add value in the most relevant areas of healthcare in the region ensuring more accessibility and better quality of care at a lower cost. Our investments will address the specialty services for diseases of highest burden to the economy and the patients including diabetes, cardiology, orthopedic and other chronic diseases starting with predictive and preventive medicine and spanning to curative care while utilizing innovative technologies. This is in line with the market needs and the regional governments' agendas.

### BUSINESS DIVISIONS

#### **Educational Division**

As of March 2018 Education portfolio constitutes 49 percent of total deployed capital. The growing education sector across the region provided an exciting backdrop for two Amanat transactions that will serve to expand our platform in the industry. First, we increased our ownership stake in Taaleem Holding from 16.34 percent to 21.67 percent, enabling Amanat to continue supporting Taaleem's strategic direction and growth potential. Additionally, in March 2018, Amanat completed the acquisition of a 35 percent beneficial interest in Abu Dhabi University Holding Company (ADUHC), a leading higher education provider in the UAE.

Amanat's Education Division generated income from associates of AED 14.2 million in 2017, compared to AED 7.0 million in 2016.

During the year, Amanat supported Taaleem, one of the largest K-12 operators in the UAE, in delivering on key strategic initiatives including the following activities:

- Expanding student enrollment;
- Implementing an operating structure similar to that of a publicly listed company;
- Developing an expansion strategy incorporating both organic and inorganic growth;
- Leading the search for a new Chief Financial Officer and other key hires, including a Chief Education Officer; and
- Identifying methods to boost strategic sales capabilities and develop a centralized marketing function.

Additionally, Amanat worked with Taaleem's senior leadership to optimize the company's capital structure and explore financing opportunities to fund growth.

In March 2018, Amanat concluded the acquision of 35 percent beneficial interest in the highly regarded ADUHC. This acquisition provides a new platform for Amanat in the attractive higher education sector and we look forward to working with management to continue offering best-inclass teaching standards and student experiences. The group will form an integral part of Amanat's complementary education portfolio, ranging from pre-K to higher education.

#### 2018 Outlook

In 2018, Amanat will pursue several promising investment opportunities in the sector. As we bring ADUHC into the Amanat portfolio, we will work closely with senior management to optimize business functions and identify growth opportunities.

Through both Taaleem and ADUHC, we will continue to address the growing demand for high-quality education and an attractive value proposition for students, parents and prospective employers.

Going forward, Amanat will continue its journey in building renowned, cross-regional K-12 and higher education platforms by identifying and pursuing synergistic opportunities for growth in the GCC and beyond.

## SECTION IV THE AMANAT COMMUNITY

# THE AMANAT

In order to foster unity among the UAE's diverse communities, His Highness Sheikh Khalifa bin Zayed Al Nahyan, President of the United Arab Emirates, declared 2017 as "The Year of Giving".

In order to contribute to this initiative, Amanat created "Picture Your Future", a communitybased program established to develop close and meaningful ties to our partners and the diverse communities we live and work in.

During Ramadan 2017, Amanat employees volunteered to visit the Family Village in Al Warqa, Dubai. Opened in 2015, Family Village was established under the patronage of His Highness Sheikh Mohammed Bin Rashid Al



Maktoum, Prime Minister of the United Arab Emirates. We were delighted to celebrate Ramadan with the approximately 30 children of all ages and backgrounds that live in the Family Village sharing an Iftar meal and taking part in creative and sporting activities.

During the course of the evening, the children's optimism, resilience and good humor was displayed in full force. Ultimately, Amanat employees left Family Village that evening humbled by the reception we received and seeing the enjoyment of the children.

Activities such as the Family Village visit are examples of how Amanat continues to give back to the community, fulfilling our responsibilities to society. Furthermore, initiatives such as Picture Your Future are intrinsically tied to our belief that Amanat is a new type of investment company – one that only invests in the things that matter most – healthcare and education.

Our collaborative investment approach and our mission is unique. We are focused entirely on enhancing the communities we live in - physically, intellectually and financially.

We believe that a smarter, healthier society is a more successful one and that the investments we make in education and healthcare have the power to realize the dreams of children across the region.

## SECTION V CORPORATE GOVERNANCE AND COMPLIANCE

# **BOARD OF DIRECTORS**

#### **Corporate Governance**

Amanat implements the highest standards of corporate governance as a key strategic differentiator and source of competitive advantage. We aspire to set the standard for governance in the region and endeavour cascade this throughout all our investments. Through our corporate governance framework, we demonstrate our commitment to protecting the interests of all stakeholders, including shareholders, employees, co-investors and investee companies.

Amanat's corporate governance framework is principally realized through the Company's Board of Directors and Board committees, and through the Internal Audit and Compliance framework.

#### I. Board of Directors

The Company is managed by a Board of Directors composed of seven Directors. The current Board of Directors was elected in November 2017, and includes:

- 1. H.E. Hamad Abdulla Al Shamsi Chairman of the Board
- 2. Dr. Shamsheer Vayalil Vice Chairman of the Board, Managing Director and Chief Executive Officer
- 3. H.E. Faisal Bin Juma Belhoul Non-Executive Board Member
- 4. Sheikh Abdulla Bin Khalifa Al Khalifa Non Executive Board Member
- 5. Sheikh Mansoor Bin Mohamed Bin Butti Al Hamid Non Executive Board Member
- 6. H.E. Mohamed Bin Thaaloob Al Derei Non-Executive Board Member
- 7. H.E. Hamad Rashed Nehail Al Nuaimi Non-Executive Board Member

The Board composition reflects the applicable rules and regulations requiring that a majority of Board Members, including the Chairman, must be UAE nationals; that at least one-third of Board Members are independent directors and that the majority are non-executive.

The Board, which must meet at least four times a year, has more than a dozen mandates. Among them:

- Adopting the Amanat's strategic approaches and main objectives
- Setting a code of conduct for the Board and company, including rules on insider information, and conflicts of interest
- Establishing and reviewing mechanisms to ensure internal compliance, and ensuring the use of appropriate regulatory systems for risk management
- Ensuring the soundness of administrative, financial, and accounting systems
- Setting the rules, responsibilities, training and behaviour of Board Members
- Setting a mechanism for receiving shareholders' complaints and proposals, and setting a policy that regulates the company's relationship with stakeholders
- Adopting criteria for granting incentives, bonuses, and privileges to Board members and Senior Executive Management
- Setting the company's disclosure and transparency policy and assessing its implementation
- Setting a clear policy for distribution of the company's profits in a manner that serves the interests of both shareholders and company

# BOARD OF COMMITTEES

#### II. Board of Directors Committees

#### A. Exescutive Committee

The Executive Committee acts as an advisor to the Board and is responsible for reviewing and monitoring the implementation of the Company's strategic initiatives and business plans and provide recommendation to the board. Other responsibilities of Executive Committee include

- Reviewing and recommending investment / divestment opportunities as submitted by the management
- The approval to hire third party advisors to advise or diligence investment opportunities
- Approve the appropriate transaction and capital structure for each investment opportunity
- Approve the incorporation of companies for the purpose of investments and approve costs associated with it
- Approve co-investment opportunities and their related terms and conditions

#### Committee members include

- 1. Sheikh Abdulla Khalifa Al Khalifa Committee Chairman
- 2. H.E. Hamad Rashed Nehail AlNeaimi Committee Member
- 3. H.E. Faisal Bin Juma Belhoul Committee Member
- 4. Dr. Shamsheer Vayalil Committee Member

#### **B. Audit Committee**

The Audit Committee is responsible for reviewing the company's financial and accounting policies and procedures and monitoring the integrity of the company's financial statements and reports. Among other roles, it reviews all auditing reports and internal controls, addresses related party transactions, and ensures implementation of the company's code of conduct. The committee is required to meet at least four times during the year.

Committee members include:

- 1. Sheikh Mansoor Bin Mohamed Bin Butti Al Hamed Committee Chairman
- 2. H.E. Mohamed Bin Thaaloob Alderei Committee Member
- 3. An expert to be appointed by the Audit Committee as a third member

#### C. Nomination and Remuneration Committee

The Nomination and Remuneration Committee establishes the policies for bonuses, privileges, incentives and salaries for all company personnel, including Board Members; it determines the company's executive and staff qualification requirements; and sets the human resources and training policies. The Committee establishes and updates the policy for nominations to the Board and executive management, which includes seeking to achieve greater gender balance. It continually assesses and verifies the independence of independent Board Members. The committee is required to meet at least four times during the year.

Committee members include:

- 1. H.E. Mohamed Bin Thaaloob Alderei Committee Chairman
- 2. Sheikh Abdulla Khalifa Al Khalifa Committee Member
- 3. Sheikh Manoor Bin Mohamed bin Butti Al Hamed Committee Member

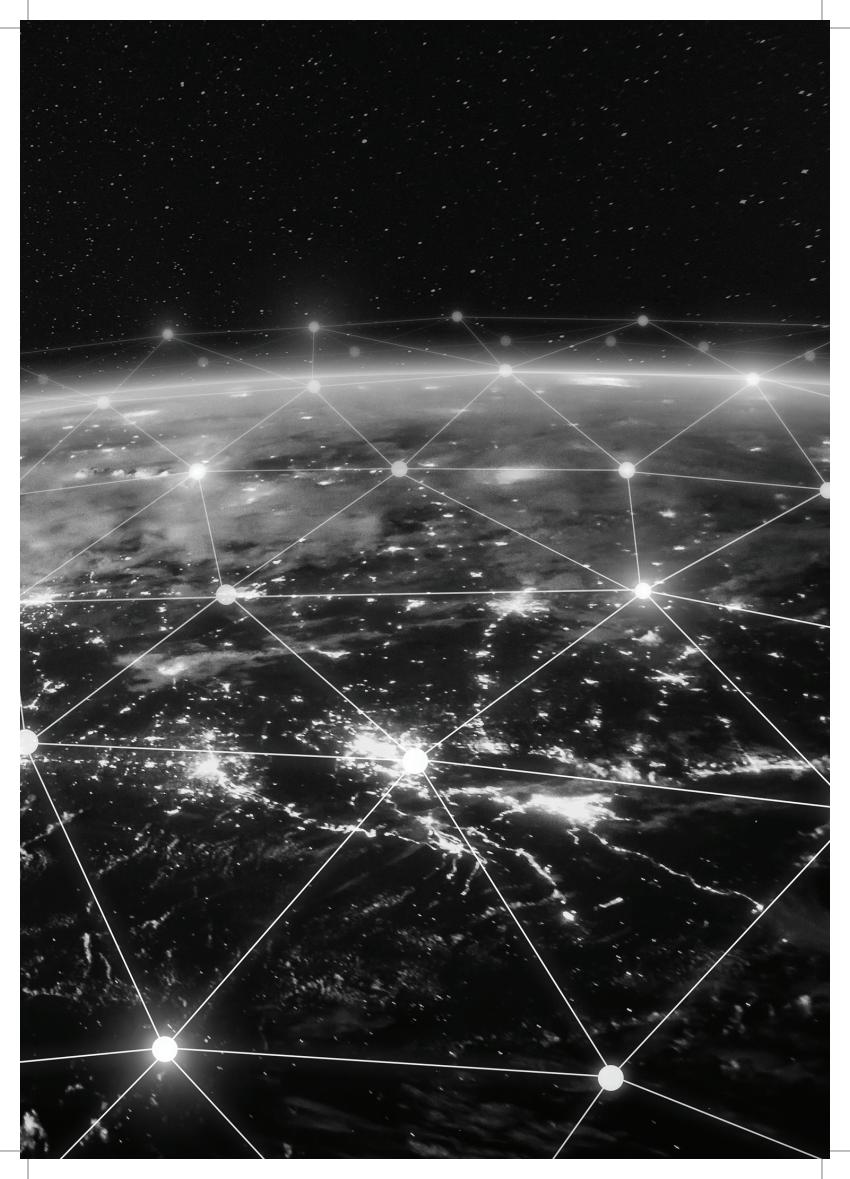
#### **III. Internal Audit and Compliance Function**

The Internal Audit and Compliance Function is responsible for the ongoing monitoring and reporting to the Audit Committee on all aspects of Amanat's compliance with its policies, procedures, ethics requirements and code of conduct, as set and approved by the Board of Directors and Board committees.

Key responsibilities include reporting on significant risk exposure and control issues, as part of its broader monitoring and evaluation of company governance and risk management processes. The Function also evaluates: risks related to achieving the organisation's strategic objectives; company systems used to ensure compliance with policies, plans, procedures, laws, and regulations; and the alignment of results with established objectives and goals.

The Function also assesses the means used to safeguard company assets; the efficiency and effectiveness with which company resources are deployed; and the reliability and integrity of all types of information used by the company.

## SECTION VI CONSOLIDATED FINANCIALS



## CONSOLIDATED FINANCIALS

For the year ended 31 December 2017

Directors' report	47-48
Independent Auditors' Report	49-54
Consolidated Statement of Financial Position	56
Consolidated Statement of Profit or Loss	57
Consolidated Statement of Profit or Loss and Other Comprehensive Income	58
Consolidated Statement of Changes in Equity	59-60
Consolidated Statement of Cash Flows	61
Notes to the Consolidated Financial Statements	62-88

## DIRECTORS' REPORT

The Board of Directors of Amanat Holdings PJSC (the "Company") and its subsidiaries (the "Group") has the pleasure in submitting the consolidated statement of financial position of the Group as at 31 December 2017 and the related consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the period ended 31 December 2017.

#### **Principal activities**

The principal activities of the Group during the period ended 31 December 2017 were to invest in companies and enterprises in the fields of education and healthcare and managing, developing and operating such companies and enterprises.

#### **Financial Results**

The Group has recorded a net profit attributable to the shareholders of AED 42.3 million for the period ended 31 December 2017, implying a growth of 10% over the same period last year.

Total Income grew to AED 89.5 million, a 6% increase compared to the same period in 2016. Income from associates excluding a one off charge came strong at AED 33.3 million, implying a growth of 65% over the same period last year. Interest income reached AED 57.2 million registering a yield of 3.27% in 2017, compared to a yield of 2.93% in 2016

Operating cash flow came strong driven by a collection of AED 26.3 million in dividends from associates and Sukoon International Holding Company CJSC ("Sukoon") payment of its shareholder loan of AED 34.4 million plus accrued interest, given that Sukoon enjoys excess cash to meet its working capital requirements

Amanat invested AED 52 million during 2017, which represents the investment towards acquiring 40 million additional shares in Taaleem Holdings PrJSC ("Taaleem") taking Amanat's stake to 21.7 per cent making Amanat the largest shareholder in Taaleem.

Moreover, in December 2017, the Board of Directors has approved an investment opportunity and has authorized and delegated the executive management to execute such. The details of the opportunity shall be disclosed on completion.

Amanat up to 31 December 2017 has deployed AED756 million on strategic investments in the UAE and Saudi Arabia healthcare and education sectors, representing almost 30 per cent of its total capital.

Total shareholders' equity as at 31 December 2017 amount to AED 2,558 million prior to proposed dividend.

In accordance with the Articles of Association of the Company, 10% of net profit for the period is transferred to the Legal reserve. The Company may resolve to discontinue such annual transfers when the reserve equals 50% of the nominal value of the paid up share capital. Accordingly an amount of AED 4.2 million has been transferred to legal reserve during the year. The legal reserve is not available for distribution.

The Board of Directors of the Company has approved in the meeting held on 13 February 2017 the audited 2017 financials. The Board has proposed a cash dividend of AED 0.015 per share which is subject to the approval of the shareholders at the forth coming Annual General Meeting of the company.

## DIRECTORS' REPORT

The remaining of the distributable profit after considering appropriation to reserves and proposed dividend (subject to approval of the shareholders at the Annual General Meeting) will be transferred to retained earnings.

Given that the Board of Directors of Amanat that was assigned since inception has completed its 3 year term, the shareholder of the Company through the General Assembly that was held on 16 November 2017 has elected a new Board of Directors for a term of 3 years, and subsequently, the elected Board of Directors has met and elected the Mr. Hamad Al Shamsi as the Chairman and Dr. Shamsheer Vayalil as the Vice Chairman and Managing Director; and the Board of Directors have also completed the formation of the Executive, Audit and Nomination and Remuneration Committees.

#### Outlook

The year 2018 looks promising as Amanat embarks on it with a healthy pipeline of deals and promising opportunities. Amanat in 2018, will continue to be commitment to deliver strong returns and long-term sustainable value to its shareholders; as it continues to identify like-minded business champions and implement an active investment philosophy. Amanat is uniquely positioned to capture the right opportunities in the market and support its partners with the complimentary skillset required for further growth.

#### Directors

HE. Hamad Abdulla Al Shamsi	Chairman
Dr. Shamsheer Vayalil	Vice Chairman and Managing Director
HE. Faisal Bin Juma Belhoul	Board Director
Sheikh Abdulla Khalifa Al Khalifa	Board Director
Sheikh Mansoor Bin Mohamed Bin Buti Al Hamed	Board Director
HE. Mohamed Bin Thaaloob Al Derei	Board Director
HE. Hamad Rashed Al Nuaimi	Board Director

#### Auditors

KPMG were appointed as external auditors for the Group for the period ended 31 December 2017. The Board of Directors has recommended KPMG as the auditors for 2018 for approval by the shareholders at the forthcoming Annual General Meeting.

On behalf of the Board

Hamad Abdulla Al Shamsi Chairman Dubai, United Arab Emirates 13 February 2018

Shamsheer vp

Dr. Shamsheer Vayalil Vice Chairman Dubai, United Arab Emirates 13 February 2018





To the Shareholders of Amanat Holdings PJSC

#### Report on the Audit of Consolidated Financial Statements

#### Opinion

We have audited the consolidated financial statements of Amanat Holdings PJSC ("the Company") and its subsidiaries ("the Group"), which comprise the consolidated statement of financial position as at 31 December 2017, the consolidated statements of profit or loss, other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2017, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs).

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the United Arab Emirates, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



### INDEPENDENT AUDITORS REPORT

Amanat Holdings PJSC Independent Auditors' Report on the Consolidated Financial Statements (continued) 31 December 2017

Key audit matters (continued)

#### Accounting for investment in Associates

Refer to note 4 and 5 of the consolidated financial statements

The Group has significant investments in associates

A number of key judgments are made to account for these investments in the Group's financial statements, including:

- Determination of fair value of assets and liabilities at the date of investment and the resulting goodwill;

- The assessment of whether there are any internal and/or external triggers that necessitate a formal impairment review to be carried out on the investment; and

- Where such indicators exist, the determination of the recoverable amount of investment using a suitable valuation technique.

The Group appointed an expert to assess the fair values of the identifiable assets and liabilities of IMC at the date of its acquisition.

#### Our audit response

With respect to impairment triggers, we reviewed management's assessment for each investment, critically evaluated and challenged the assumptions made, checked the accuracy of source data used and independently assessed the internal and external factors which could trigger impairment. For investments which were tested for impairment, we assessed the methodologies used to generate the discounted cash flow model and the integrity and accuracy of the calculation. This involved using our valuation specialists to assist us in evaluating the assumptions applied and comparing the assumptions used to external data where applicable. The key assumptions include:

- the short term and long term revenue growth rates assumed in the model;
- the discount rates used; and
- the perpetuity growth rate factor.

We tested the sensitivity of the impairment calculations to changes in key assumptions to evaluate the impact on the head room for the investment's recoverable amount.





Amanat Holdings PJSC Independent Auditors' Report on the Consolidated Financial Statements (continued) 31 December 2017

Key audit matters (continued)

#### Accounting for investment in Associates (continued)

#### Our audit response (continued)

With respect to the fair values ascribed to the identifiable assets and liabilities of IMC at acquisition, we undertook the following procedures:

- We assessed the competence, independence and integrity of the external valuers and read their terms of engagement with the Group to determine whether there were any matters that might have affected their objectivity or may have imposed scope limitations on their work;
- We obtained and reviewed the external valuation reports for IMC. With the involvement of our specialist valuation team we challenged the basis of the key assumptions used in the fair value and purchase price allocation as determined by the valuer to test they were reasonable; and
- We carried out procedures to test whether investment specific standing data supplied to the external valuers by management reflected the underlying records held by the Group and which has been tested during our audit.
- Based on the outcome of our evaluation we determined the adequacy of the disclosure in the consolidated financial statements.

#### Other information

Management is responsible for the other information. The other information comprises the Directors' report, but does not include the consolidated financial statements and our Auditors' report thereon, which we obtained prior to the date of this Auditors' report, and the Letter to Shareholders, and the Management Team, A Year in Review, Business Overview, The Amanat Community and Corporate Governance and Compliance (the "Reports") which are expected to be made available to us after that date.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we have obtained prior to the date of this Auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we will read the Reports, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions in accordance with ISAs.





Responsibilities of Management and those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRSs and their preparation in compliance with the applicable provisions of the UAE Federal Law No. (2) of 2015, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit, in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



## INDEPENDENT AUDITORS REPORT

Amanat Holdings PJSC Independent Auditors' Report on the Consolidated Financial Statements (continued) 31 December 2017

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our Auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on other legal and regulatory requirements

Further, as required by the UAE Federal Law No. (2) of 2015, we report that:

• we have obtained all the information and explanations we considered necessary for the purposes of our audit;



## INDEPENDENT AUDITORS REPORT

Amanat Holdings PJSC Independent Auditors' Report on the Consolidated Financial Statements (continued) 31 December 2017

#### Report on other legal and regulatory requirements (continued)

- the consolidated financial statements have been prepared and comply, in all material respects, with the applicable provisions of the UAE Federal Law No. (2) of 2015;
- the Group has maintained proper books of account;
- the financial information included in the Directors' report, in so far as it relates to these consolidated financial statements, is consistent with the books of account of the Group;
- as disclosed in note 5 and note 6 to the consolidated financial statements, the Group has purchased shares during the year ended 31 December 2017;
- note 20 to the consolidated financial statements discloses material related party transactions and the terms under which they were conducted; and
- based on the information that has been made available to us nothing has come to our attention which causes us to believe that the Group has contravened during the financial year ended 31 December 2017 any of the applicable provisions of the UAE Federal Law No. (2) of 2015 or in respect of the Company, it's Articles of Association, which would materially affect its activities or its consolidated financial position as at 31 December 2017.

KPMG Lower Gulf Limited

/N/Mallath

**Vijendra Nath Malhotra** Registered Auditor Number: 48 Dubai, United Arab Emirates 13 February 2018



# R We only invest in the things we

# *believe matter the most Health & Education*

,,,

Consolidated statement of financial position

		2017	2016
	Note	AED'000	AED'000
ASSETS			
Non-current assets			
Property and equipment value		2,456	1,830
Investment in associates	5	821,287	781,744
Available-for-sale investment	6	32,755	-
Loan to a related party	29	-	34,395
Total non-current assets		856,498	817,969
Current assets			
Deposits and prepayments	7	3,390	2,110
Other assets	8	43,245	29,970
Due from related parties	20	17,527	13,755
Cash and bank balances	9	1,721,647	1,771,028
Total current assets		1,785,809	1,816,863
Total assets		2,642,307	2,634,832
EQUITY AND LIABILITIES			2,001,002
EQUITY			
Share capital	10	2,500,000	2,500,000
Share issuance reserve	11	5,718	5,718
Unrealised gain on available-for-sale investment	6	(3,994)	-
Retained earnings		43,176	42,583
Legal reserve	23	13,131	8,898
Total equity attributable to the owners of the Company		2,558,031	2,557,199
Non-Controlling Interest		1,778	115
Total Equity		2,559,809	2,557,314
LIABILITIES			
Non-current liabilities			
Other payables	13	61,944	61,944
End of service benefits		1,396	892
Total non-current liabilities		63,340	62,836
Current liabilities			
Trade and other payables	12	19,158	14,682
Total liabilities		82,498	77,518

Total equity and liabilities

The notes on pages 15 to 42 are an integral part of these consolidated financial statements.

These consolidated financial statements were approved by the Board of Directors on\_**13 FEB 2018** and signed on its behalf by

Chairman Name: H.E. Hamad Abdulla Al Shamsi

The Independent auditors' report is set out on pages 3 - 8.

Shamsheer vp

2,642,307

Director Name: Dr. Shamsheer Vayalil

AMANAT HOLDINGS

2,634,832

Consolidated statement of profit or loss and other comprehensive income For the year ended 31 December 2017

		2017	2016
	Note	AED'000	AED'000
Income			
Interest income	14	57,212	62,227
Realised gain on sale of available-for-sale investment		-	1,268
Dividend income		2,528	146
Other income		6,796	393
		66,536	64,034
Share of profit of equity-accounted investees	5	23,005	20,181
Expenses			
Employee related expenses	16	(25,086)	(25,760)
General and administrative expenses	17	(18,911)	(20,004)
Total operating expenses		(43,997)	(45,764)
Net profit for the year/ period		45,544 _	38,451
Profit attributable to:		42,326	38,398
Owners of the Company		3,218	53
Non-Controlling interests		45,544	38,451

Basic and diluted earnings per share (AED)	18	0.0169	0.0154
--	----	--------	--------

The notes on pages 15 to 42 are an integral part of these consolidated financial statements. The Independent auditors' report is set out on pages 3 - 8.were approved by the Board

Consolidated statement of profit or loss and other comprehensive income For the year ended 31 December 2017

		2017	2016
	Note	AED'000	AED'000
Net profit for the year/ period		45,544	38,451
Other comprehensive loss for the year			
Available-for-sale investment – net change in fair value	6	(3,994)	(148)
Available-for-sale investment – reclassified to profit or		-	(1,268)
loss			
Total comprehensive income for the year/period	-	41,550	37,035

Total comprehensive income attributable to:		
Owners of the Company	38,332	36,982
Non-Controlling interests	3,218	53
	41,550	37,035

The notes on pages 15 to 42 are an integral part of these consolidated financial statements. The Independent auditors' report is set out on pages 3 - 8.

U
S
2
С СС
<b>i</b> p
0
T
at
Ċ
Ε

Consolidated statement of changes in equity For the year ended 31 December 2017

AMANAT HOLDINGS

	Share capital	Share issuance reserve	Unrealised gain on available- forsale investment	Retained Statutory earnings reserve	Statutory reserve	Legal reserve	Total equity attributable to owners of the Company	Non- Controlling Interest	Total
	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	<b>AED</b> '000	AED'000	AED'000
As at 1 January 2016	2,500,000	5,718	1,416	40,467	5,058	5,058	2,557,717	·	2,557,717
Acquisition of subsidiary with Non-Controlling interest	I	I	I	I	I	I	I	62	62
Profit for the year	I	I		38,398	I	1	38,398	53	38,451
Transfer from statutory reserve	I	I	I	5,058	(5,058)	I	I	I	I
Transfer to legal reserves	I	I	I	(3,840)	I	3,840	I	I	I
Available-for-sale investment – net change in fair value	I	I	(148)	I	I	I	(148)	I	(148)
Available-for-sale investment – reclassified to profit or loss	I	I	(1,268)	I	I	I	(1,268)	I	(1,268)
Dividend paid	I	I	I	(37,500)	I	I	(37,500)	ı	(37,500)
As at 31 December 2016	2,500,000	5,718	1	42,583		8,898	2,557,199	115	2,557,314

The notes on pages 15 to 42 are an integral part of these consolidated financial statements. The Independent auditors' report is set out on pages 3 - 8.

PJSC
dings
at Hol
Amana

Consolidated statement of changes in equity (continued) For the year ended 31 December 2017

	Share	Share	Unrealised gain	Retained	Statutory	Legal	Total equity	Non-	
	capital	issuance	on available-	earnings	reserve	reserve	attributable	Controlling	Total
		reserve	forsale				to owners of	Interest	
	AED'000	AED'000	investment	AED'000	AED'000	AED'000	the Company	AED'000	AED'000
			AED'000				900, U3A		
As at 1 January 2017	2,500,000	5,718	I	42,583	I	8,898	2,557,199	115	2,557,314
Profit for the year	I	I	I	42,326	I	I	42,326	3,218	45,544
Transfer to legal reserves	I	I	I	(4,233)	I	4,233	I	I	I
Available-for-sale investment	I	'	(3,994)	ı	ı	·	(3,994)	I	(3,994)
– net change in fair value									
Dividend paid	I	I	I	(37,500)	I	I	(37,500)	(1,555)	(39,055)
As at 31 December 2017	2,500,000	5,718	(3,994)	43,176	•	13,131	2,558,031	1,778	2,559,809

The notes on pages 15 to 42 are an integral part of these consolidated financial statements. The Independent auditors' report is set out on pages 3 - 8.

Consolidated statement of cash flows For the year ended 31 December 2017

	2017	2016
	AED'000	AED'000
Operating activities		
Profit for the period	45,544	38,451
Adjustments:		
Less: Interest income	(57,212)	(62,227)
Less: Dividend income	(2,528)	(146)
Less: Share of profits from associates	(23,005)	(20,181)
Less: Gain on sale of available-for-sale investment	-	(1,268)
Less: Other income	(6,796)	-
Add: Employee end of service benefits	669	630
Add: Depreciation	566	448
	(42,762)	(44,293)
Adjustment for:		
- Changes in deposits and prepayments	(1,280)	18
Changes in other assets	(11,356)	652
Changes in due from related parties	(59)	(13,533)
Changes in trade and other payables	4,476	7,061
Interest received	56,844	39,983
Employee end of service benefits paid	(165)	-
Net cash used in operating activities	5,698	(10,112)
Investing activities		
Acquisition of property and equipment	(1,192)	(1,193)
Consideration paid for available for sale investment	(36,749)	(3,643)
Proceeds from sale of available-for-sale investment	-	13,514
Consideration paid for investment in associate	(52,734)	(493,374)
Changes in wakala and term deposits with original maturity of more than 3 months	43,085	(37,419)
Proceed from repayment of loan by related party	34,395	(34,395)
Contingent consideration recovered	16,318	-
Dividend income from investment in associates / subsidiaries	22,674	146
Dividend income received	1,264	-
Net cash generated from/(used in) investing activities	27,061	(556,364)
Financing activities		
Dividends paid to share holders	(37,500)	(37,500)
Dividends paid to share holders Dividend paid by subsidiary to NCI shareholders	(1,555)	(37,300)
Net cash used from financing activities	(39,055)	(37,500)
		(37,300)
Net (decrease)/increase in cash and cash equivalents	(6,296)	(603,976)
Cash and cash equivalents at the beginning of the year	18,609	622,585
Net balance of cash and cash equivalents at the end of the year	12,313	18,609

Notes to the consolidated financial statements For the year ended 31 December 2017

#### **1. BACKGROUND AND PRINCIPAL ACTIVITIES**

Amanat Holdings PJSC ("the Company") was incorporated on 17 November 2014 and is registered as a Public Joint Stock Company. Following the Initial Public Offering ("IPO") which commenced on 20 October 2014 and closed on 4 November 2014, the Company listed on the Dubai Financial Market. These consolidated financial statements include the financial performance and position of the Company and its subsidiaries (collectively the "Group").

The principal activities of the Group are to invest in companies and enterprises in the fields of education and healthcare and managing, developing and operating such companies and enterprises. The Group may participate or have an interest in any manner in other companies, entities or institutions outside the United Arab Emirates.

The Group has investments in subsidiaries and associates. The extent of the Company's ownership in these subsidiaries and its associates with their principal activities are as follows:

<u>Name</u> Subsidiaries	<u>Legal</u> <u>effective</u> <u>ownership</u> <u>interest</u>	Country of incorporation	Principal Activities
Amanat Investments L.L.C	100%	United Arab Emirates	Investment in commercial enterprises and management.
Amanat Education Investments L.L.C.	100%	United Arab Emirates	Investment in education and commercial enterprises, development and management.
Amanat Healthcare Investments L.L.C.	100%	United Arab Emirates	Investment in healthcare and commercial enterprises, development and management.
Amanat H.H. Alpha Investments L.L.C.	100%	United Arab Emirates	Investment in healthcare and commercial enterprises, development and management.
Amanat H.E. Alpha Investments L.L.C.	100%	United Arab Emirates	Investment in education and commercial enterprises, development and management.
Talent Investments L.L.C	100%	United Arab Emirates	Investment in education and commercial enterprises, development and management.
A.H.H. Investments Limited	100%	United Arab Emirates	Investment in healthcare and commercial enterprises, development and management.
A.H.E. Investments Limited	100%	United Arab Emirates	Investment in education and commercial enterprises, development and management
AHE Alpha Limited	100%	United Arab Emirates	Investment in education and commercial enterprises, development and management.
AHH Alpha Limited	100%	United Arab Emirates	Investment in healthcare and commercial enterprises, development and management.
Loai Reda & Hakeem Company for Trading Ltd.	85.20%	Kingdom of Saudi Arabia	Investment in companies in the field of healthcare

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 1. BACKGROUND AND PRINCIPAL ACTIVITIES (Continued)

Name	<u>Legal</u> <u>effective</u> <u>ownership</u> <u>interest</u>	Country of incorporation	Principal Activities
Associates			
Sukoon International Holding Company	33.25%	Kingdom of Saudi Arabia	Long-term and critical healthcare
Taaleem Holdings PrJSC (Previously Madaares PrJSC)	21.67%	United Arab Emirates	Leading education provider in U.A.E
International Medical Center*	13.18%	Kingdom of Saudi Arabia	Hospital and healthcare facilities in KSA

\*Investment in International Medical Center is through Loai Reda & Hakeem Company for Trading Ltd (LT).

#### 2. BASIS OF PREPARATION

#### a. Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as issued by International Accounting Standard Board (IASB) and applicable requirements of the laws of the U.A.E.

#### b. Basis of measurement

The consolidated financial statements have been prepared on the historical cost basis except for available-for-sale investments that are measured at fair values.

#### c. Functional and reporting currency

The consolidated financial statements are presented in Arab Emirates Dirham (AED), which is the Company's functional currency. All amounts have been rounded to the nearest thousand, unless otherwise indicated.

#### d. Use of judgments and estimates

The preparation of Consolidated Financial Statements in conformity with IFRSs requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods affected, if the revision affects both current and future periods.

Information about Judgments made in applying accounting policies that have the most significant effects on the amounts recognised in the consolidated financial statements is included in Note 3 (a) and 5.



63

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 2. BASIS OF PREPARATION (Continued)

#### e. New and amended standards in issue but not yet effective

A number of new standards and amendments to standards applicable to the Group are effective for annual periods beginning after 1 January 2017 and earlier application is permitted; however, the Group has not early adopted the following new or amended standards in preparing these consolidated financial statements.

#### **IFRS 9 Financial Instruments**

IFRS 9, published in July 2014, replaces the existing guidance in IAS 39 Financial Instruments: Recognition and Measurement. IFRS 9 includes revised guidance on the classification and measurement of financial instruments, a new expected credit loss model for calculating impairment on financial assets, and new general hedge accounting requirements. It also carries forward the guidance on recognition and derecognition of financial instruments from IAS 39.

IFRS 9 is effective for annual reporting periods beginning on or after 1 January 2018, with early adoption permitted.

#### i) Classification- Financial Assets

IFRS 9 contains a new classification and measurement approach for financial assets that reflects the business model in which assets are managed and their cash flow characteristics.

IFRS 9 contains three principal classification categories for financial assets: measured at amortised cost, fair value through other comprehensive income (FVOCI) and fair value through profit or loss (FVTPL). The standard eliminates the existing IAS 39 categories of held to maturity, loans and receivables and available for sale.

Under IFRS 9, derivatives embedded in contracts where the host is a financial asset in the scope of the standard are not bifurcated. Instead, the hybrid financial instrument as a whole is assessed for classification.

Based on its assessment, the Group does not believe that the new classification requirements, if applied at 1 January 2018, would have a material impact on its accounting for deposits, other assets and due from related parties. These financial assets will be classified under the amortised cost category of IFRS 9 since they meet the following criteria:

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and

- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and profit on the principal amount outstanding.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 2. BASIS OF PREPARATION (Continued)

#### e. New and amended standards in issue but not yet effective (continued)

#### IFRS 9 Financial Instruments (continued)

i) Classification- Financial Assets (continued)

Based on its preliminary assessment, the Group does not believe that the new classification requirements, if applied at 1 January 2018, would have a material impact on its accounting for Available for Sale investments.

ii) Impairment- Financial Assets

IFRS 9 replaces the 'incurred loss' model in IAS 39 with a forward-looking 'expected credit loss' (ECL) model. This will require considerable judgment about how changes in economic factors affect ECLs, which will be determined on a probability-weighted basis.

The new impairment model will apply to financial assets measured at amortised cost or FVOCI, except for investments in equity instruments.

Under IFRS 9, loss allowances will be measured on either of the following bases;

- 12-month ECLs: these are ECLs that result from possible default events within the 12 months after the reporting date; and

– Lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

Lifetime ECL measurement applies if the credit risk of a financial asset at the reporting date has increased significantly since initial recognition and 12-month ECL measurement applies if it has not. An entity may determine that a financial asset's credit risk has not increased significantly if the asset has low credit risk at the reporting date. However, lifetime ECL measurement always applies for trade receivables without a significant financing component; the Group has chosen to apply this policy also for trade receivables with a significant financing component.

Based on its preliminary assessment, the Group does not believe that the new impairment requirements, if applied at 1 January 2018, would have a material impact on its consolidated financial statements.

iii) Classification – Financial liabilities

IFRS 9 largely retains the existing requirements in IAS 39 for the classification of financial liabilities. The Group has not designated any financial liabilities at FVTPL and the Group has no current intention to do so. The Group's preliminary assessment did not indicate any material impact if IFRS 9's requirements regarding the classification of financial liabilities were applied at 1 January 2018.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 2. BASIS OF PREPARATION (Continued)

#### e. New and amended standards in issue but not yet effective (continued)

#### IFRS 9 Financial Instruments (continued)

iv) Transition

The Group will take advantage of the exemption allowing it not to restate comparative information for prior periods with respect to classification and measurement (including impairment) changes. Differences in the carrying amounts of financial assets and financial liabilities resulting from the adoption of IFRS 9 will generally be recognised in retained earnings and reserves as at 1 January 2018.

#### **IFRS 15 Revenue from Contracts with Customers**

IFRS 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It replaces existing revenue recognition guidance, including IAS 18 Revenue, IAS 11 Construction Contracts and IFRIC 13 Customer Loyalty Programmes.

IFRS 15 is effective for annual reporting periods beginning on or after 1 January 2018, with early adoption permitted.

Based on its assessment, the Group does not believe that the new requirements under this standard, if applied at 1 January 2018, would have a material impact on its consolidated financial statements.

#### **IFRS 16 Leases**

IFRS 16 introduces a single, on-balance sheet accounting model for lessees. A lessee recognises a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments. There are optional exemptions for short-term leases and leases of low value items. Lessor accounting remains similar to the current standard - i.e. lessors continue to classify leases as finance or operating leases.

IFRS 16 replaces existing leases guidance including IAS 17 Leases, IFRIC 4 Determining whether an Arrangement contains a Lease, SIC-15 Operating Leases- Incentives and SIC-27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease.

IFRS 16 is effective for annual reporting periods beginning on or after 1 January 2019, with early adoption permitted.

The Group is assessing the potential impact on its consolidated financial statements resulting from the application of this standard.



Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### **3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied during the period presented, unless otherwise stated.

The Group has adopted certain new standards and amendments to standards, including any consequential amendments to other standards, with a date of initial application of 1 January 2017. These changes did not have a material impact on the Group's financial statements.

#### a. Basis of consolidation

#### (i) Business combinations

Business combinations are accounted for using the acquisition method as at the acquisition date i.e., when control is transferred to the Group. The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Any goodwill that arises is tested annually for impairment. Any gain on a bargain purchase is recognised in profit or loss immediately. Transaction costs are expensed as incurred, except if they are related to the issue of equity instruments.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Any contingent consideration payable is measured at fair value at the acquisition date. If the contingent consideration is classified as equity, then it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes in the fair value of the contingent consideration are recognised in profit or loss.

#### (ii) Subsidiary

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

#### (iii) Non-controlling interests ("NCI")

NCI are measured at their proportionate share of the acquiree's identifiable net assets at the date of acquisition.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

#### (iv) Loss of control

When the Group loses control over a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in the former subsidiary is measured at fair value when control is lost.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### a. Basis of consolidation (continued)

#### v) Investment in associates

An associate is an entity in which the Group has significant influence, but not control or joint control, over the financial and operating policies.

Interest in an associate is accounted for using the equity method. It is initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group's share of the profit or loss and OCI of the associate, until the date on which significant influence ceases.

#### vi) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealized income and expenses arising from intragroup transactions, are eliminated. Unrealized gains arising from transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

#### vii) Foreign currency translation

Transactions denominated in foreign currencies are translated into AED at exchange rates prevailing at the date of transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into AED at exchange rates prevailing at the reporting date. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into AED at the exchange rate when the fair value was determined. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. All gains and losses from settlement and translation of foreign currency transactions are generally recognized in the statement of profit or loss.

However, foreign currency differences arising from the translation of the following items are recognized in other comprehensive income ("OCI"):

- available-for-sale equity investments (except on impairment, in which case foreign currency differences that have been recognized in OCI are reclassified to profit or loss)
- a financial liability designated as a hedge of the net investment in a foreign operation to the extent that the hedge is effective; and
- qualifying cash flow hedges to the extent that the hedges are effective.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### b. Financial instruments

The Group classifies non-derivative financial assets into the following categories: loans and receivables and available-for-sale financial assets.

The Group classifies non-derivative financial liabilities into the following categories: the other financial liabilities category.

The Groups loans and receivables include deposits, other assets and due from related parties. The Group's financial liabilities include trade and other payables.

#### i) Non-derivative financial assets and financial liabilities – Recognition and Derecognition

The Group initially recognises loans and receivables on the date when they are originated. All other financial assets and financial liabilities are initially recognised on the trade date when the entity becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognised financial assets that is created or retained by the Group is recognised as a separate asset or liability.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire.

Financial assets and financial liabilities are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group currently has a legally enforceable right to offset the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

#### (ii) Non-derivative financial assets – Measurement

#### Loans and receivables

These assets are initially measured at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at amortised cost using the effective interest method.

#### Available-for-sale financial assets

These assets are initially measured at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at fair value and changes therein, other than impairment losses and foreign currency differences on debt instruments, are recognised in OCI and accumulated in the fair value reserve. When these assets are derecognised, the gain or loss accumulated in equity is reclassified to profit or loss.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### b. Financial instruments (continued)

#### (iii) Non-derivative financial liabilities – Measurement

Other non-derivative financial liabilities are initially measured at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these liabilities are measured at amortised cost using the effective interest method

#### (iv) Impairment

#### Impairment of financial assets at amortized cost

A financial asset not classified at FVTPL is assessed at each reporting date to determine whether there is objective evidence of impairment. A financial asset or a group of financial assets is 'impaired' if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset(s) and that loss event(s) had an impact on the estimated future cash flows of that asset(s) that can be estimated reliably.

Objective evidence that financial assets are impaired includes significant financial difficulty of the borrower or issuer, default or delinquency by a borrower, restructuring of the amount due on terms that the Group would not otherwise consider, indications that a borrower or issuer will enter bankruptcy, or adverse changes in the payment status of the borrowers.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate.

Individually significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics.

All impairment losses are recognised in the statement of profit or loss. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised except for available for sale equity instruments, which is recognised in other comprehensive income. For financial assets measured at amortised cost, the reversal is recognised in statement of profit or loss.

In assessing collective impairment, the Group uses historical information as the timing of recoveries and the amount of loss incurred, and makes an adjustment if current economic and credit conditions are such that the actual losses are likely to be great or lesser suggested by the historical trends.

Impairment losses on available-for-sale financial assets are recognised by reclassifying the losses accumulated in the fair value reserve to profit or loss. The amount reclassified is the difference between the acquisition cost (net of any principal repayment and amortisation) and the current fair value, less any impairment loss previously recognised in profit or loss. Impairment losses recognised in profit or loss for an investment in an equity instrument classified as available-for-sale are not reversed through profit or loss.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### b. Financial instruments (continued)

(iv) Impairment (continued)

#### Impairment of equity accounted investees

Any impairment is measured by comparing the recoverable amount of investment by its carrying amount. An impairment loss is recognised in profit or loss, and is reversed if there has been a favorable change in the estimates used to determine the recoverable amount.

#### (v) Fair value measurement

'Fair value' is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Group has access at that date. The fair value of a liability reflects its non-performance risk.

When available, the Group measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as 'active' if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The Group measures instruments quoted in an active market at a closing-price, because this price provides a reasonable approximation of the exit price.

If there is no quoted price in an active market then the Group uses valuation techniques that maximize the use of relevant observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

The best evidence of the fair value of a financial instrument at initial recognition is normally the transaction price – i.e. the fair value of the consideration given or received. If the Group determines that the fair value at initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability nor based on a valuation technique that uses only data from observable markets, then the financial instrument is initially measured at fair value, adjusted to reflect the difference between the fair value at initial recognition and the transaction price. Subsequently, that difference is recognized in profit or loss on an appropriate basis over the life of the instrument but no later than when the valuation is wholly supported by observable market data or the transaction is closed out.

If an asset or liability is measured at fair value that has a bid price and a ask price, then the Group measure assets and long positions at a bid price and liabilities and short positions at an ask price.

Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Group and the counterparty, where appropriate. Fair value estimates obtained from models are adjusted for any other factors, such as liquidity risk or model uncertainties; to the extent that the Group believes a third-party market participant would take them into account in pricing a transaction.



Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### b. Financial instruments (continued)

#### (v) Fair value measurement (continued)

The fair value of derivatives that are not exchange traded is estimated at the present value of the amount that the Group would receive or pay to terminate the contract at the reporting date taking into account current market conditions and the current creditworthiness of the counterparty. Fair value hierarchy

The Group measures the fair value using the following fair value hierarchy that reflects the significance of input used in making these measurements.

Level 1: Quoted market price (unadjusted) in an active market for an identical instrument.

Level 2: Inputs other than quoted prices included within Level 1 that are observable either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques in which all significant inputs are directly or indirectly observable from market data.

Level 3: Inputs that are unobservable. This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

#### c. Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits and balances due from banks, items in the course of collection from or in transmission to other banks and highly liquid assets and wakala agreements with original maturities of less than three months from the date of acquisition, which are subject to insignificant risk of changes in their fair value, and are used by the Group in the management of its short-term commitments. Cash and cash equivalents are carried at amortised cost in the consolidated statement of financial position.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

# 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# d. Property and equipment

Property and equipment are stated at historical cost less accumulated depreciation and impairment loss, if any. Historical cost includes expenditure that is directly attributable to the acquisition of the asset.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance expenses are charged to the consolidated statement of profit or loss in the period in which they are incurred.

Depreciation is charged so as to write off the cost or valuation of assets, over their estimated useful lives using the straight-line method as follows:

		Usefi	ul Life
E	0		

- Furniture & Fixtures 5 Years
- 5 Years Office equipment 5 Years
- Motor vehicles

The estimated useful lives, residual values and depreciation method are reviewed at each year end and adjusted if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the consolidated statement of profit or loss.

### e. Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is reasonably certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

## 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### f. Employee benefits

### Short term employee benefits

Short term employee benefits are expensed as the related services are provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past services provided by the employee and the obligation can be estimated reliably.

### Pension Obligations

UAE national employees are covered under the Pensions and Social Law in the UAE such that contributions from the Company and the employees are made to the General Pension and Social Security Authority on a monthly basis. This plan is considered as a defined contribution pension plan as the Company's obligation is limited to monthly contributions.

Obligations for contributions to defined contribution pension plans are recognised as an expense in the profit or loss when they are due.

### End of service benefits

The Group provides end of service benefits to its expatriate employees in accordance with U.A.E. Labour Law. The entitlement to these benefits is based upon the employees' final salary and length of service, subject to the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment.

### g. Interest income

Interest income is recognised in profit or loss using the effective interest method. The 'effective interest rate' is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset (or, where appropriate, a shorter period) to the carrying amount of the financial asset. When calculating the effective interest rate, the Group estimates future cash flows considering all contractual terms of the financial instrument, but not future credit losses.

### h. Dividend income

Dividend income is recognised when the right to receive dividend is established. Usually, this is the ex-dividend date for quoted equity securities and for unquoted equity securities, this is usually the date on which shareholders approve the payment of dividends.

## i. Operating lease

Leases of assets under which the lessor effectively retains all the risks and rewards of ownership are classified as operating leases. Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease.

## j. Share Capital

Ordinary shares of the Group are classified as equity. Incremental costs that are directly attributable to the issue of an equity instrument are deducted from the initial measurement of the equity instrument.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### **4 INVESTMENT IN SUBSIDIARY**

5

	2017 AED'000	2016 AED'000
Consideration paid for acquisition of interest in Subsidiary (refer 5(c))	-	450
INVESTMENT IN ASSOCIATES		
	2017	2016
	AED'000	AED'000
Sukoon International Holding Company ("Sukoon")	199,900	219,814
Taaleem Holdings PrJSC ("Taaleem")	188,391	139,754
International Medical Center ("IMC") (refer note 4)	432,996	422,176
	821,287	781,744

#### a. Sukoon International Holding Company

Investment in associates includes an equity investment of 33.25% (2016: 33.25%) in Sukoon International Holding Company ("Sukoon"). This investment is accounted for in accordance with the equity accounting methodology as per IAS 28 – Investments in associates and joint ventures.

The following summarises the financial information of Sukoon and reconciles the summarised financial information to the carrying amount of the Group's interest in Sukoon as of 31 December 2017.

	2017	2016
	AED'000	AED'000
Investment in associate at 1 January	219,814	206,184
Group's share of net (loss)/ profits for the year	(9,892)	14,331
Reduction in investment, recovered with receipt of funds held in Escrow (refer note 15.1)	(9,522)	-
Amortisation of Purchase Price Allocation ("PPA") assets	(500)	(701)
Investment in Sukoon	199,900	219,814

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

### 5 INVESTMENT IN ASSOCIATES (continued)

### a. Sukoon International Holding Company

	2017	2016
	AED'000	AED'000
Percentage of interest	33.25%	33.25%
Assets		
Assets	503,804	745,798
Liabilities	(52,976)	(265,220)
Net assets	450,828	480,578
Group's share in net assets at 33.25% (2016: 33.25%)	149,900	159,792
Goodwill, intangible and other fair value adjustments	61,692	71,214
Elimination of profit on sale of IMC shares	(19,851)	(19,851)
Costs of acquisition capitalised	5,064	5,064
Amortisation of PPA assets *	(1,201)	(701)
Other adjustments	4,296	4,296
Investment in Sukoon	199,900	219,814
Revenue	149,408	225,308
Profit	(29,750)	102,851
Group's share of (loss)/profit at 33.25% *	(9,892)	14,331

\* Group's share of profits in the comparative year excludes gain recognized by Sukoon on sale of IMC shares to the Company.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

# 5 INVESTMENT IN ASSOCIATES (continued)

# b) Taaleem Holdings PrJSC

In 2016, the Group acquired 16.34% of the equity of Taaleem and classified it as an available-forsale investment until June 2016. As a result of additional rights granted to the Group in June 2016 it concluded that it had the ability to exercise significant influence over the operational and financial policies of this entity and, accordingly, accounted for this entity as an associated undertaking with effect from that date.

During 2017, the Group acquired an additional 5.33% equity stake in Taaleem for consideration of AED 51.2 million which resulted in its equity stake increasing to 21.67%.

The following summarises the financial information of Taaleem and reconciles the summarised financial information to the carrying amount of the Group's interest in Taaleem as of 31 December 2017.

	2017	2016
	AED'000	AED'000
Investment at 1 January	139,754	-
Transfer from available for sale investments	-	145,822
Group's share of net profits for the year	14,225	7,087
Acquisition of additional stake	51,200	-
Cost of acquisition capitalized	963	-
Amortisation of PPA assets	(1,500)	(904)
Dividend received	(16,251)	(12,251)
Investment in Taaleem	188,391	139,754
	2017	2016
	AED'000	AED'000
Percentage of interest	21.67%	16.34%
Assets (excluding existing goodwill in Taaleem)	1,157,334	1,133,751
Liabilities	(506,413)	(493,051)
Net assets	650,921	640,700
Group's share in net assets at 21.67% (2016: 16.34%)	141,054	104,690
Goodwill and intangibles at acquisition*	45,071	32,261
Cost of acquisition capitalized	4,670	3,707
Amortisation of PPA assets	(2,404)	(904)
Investment in Taaleem	188,391	139,754

 $\ast$  The increase in goodwill and intangible arises on the 5.33% additional stake purchased during the year.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

#### 5 INVESTMENT IN ASSOCIATES (continued)

b) Taaleem Holdings PrJSC (continued)

	For the year ended	For period from 14
	31 December 2017	June 2016 to
		31 December 2016
	AED'000	AED'000
Revenue	475,040	238,956
Profit	85,272	43,375
Group's share of profit	14,225	7,087

### c) International Medical Center

At the date of acquisition of LT, it had an investment of AED 123.88 million in International Medical Center ("IMC") representing a 4.57% shareholding in IMC. This investment was classified as AFS in the books of LT. Subsequent to the acquisition of LT, the Group provided a loan of AED 357.15 million to LT which was used to acquire additional shares in IMC which increased LT's total shareholding in IMC to 15.47%. Given the 15.47% holding and LT's representation on both the Board of Directors and Executive Committee, the Group believes that it has significant influence over the operating and financial policies of IMC and, accordingly, classified its investment in IMC as an associated undertaking. The Group's effective ownership in IMC is 13.18%.

The following summarises the financial information of IMC and reconciles the summarised financial information to the carrying amount of the Group's interest in IMC for the year ended 31 December 2017.

	2017	2016
	AED'000	AED'000
Investment at 1 January	422,176	-
Investment in IMC recognized through acquisition of stake in LT	-	419,096
Costs capitalized	571	2,712
Group's share of net profits for the year	22,459	368
Dividend received	(10,423)	-
Amortisation of PPA assets	(1,787)	-
Investment in IMC	432,996	422,176

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

## 5 INVESTMENT IN ASSOCIATES (continued)

c) International Medical Center (continued)

	2017	2016
	AED'000	AED'000
Consolidated ownership	15.47%	15.47%
Assets	1,107,590	998,672
Liabilities	(312,269)	(281,152)
Net assets	795,321	717,520
Group's share in net assets at 15.47%	123,036	111,000
Goodwill, intangible and other fair value adjustments	308,464	308,464
Costs of acquisition capitalized	3,283	2,712
Amortisation of PPA assets	(1,787)	-
Investment in International Medical Center	432,996	422,176
	For the year ended 31 December 2017	For the period from 26 December to 31 December 2016
	AED'000	AED'000
	15.47%	15.47%
Revenue	1,165,872	15,022
Profit	145,178	2,381
Investment in International Medical Center	22,459	368

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

### 6 AVAILABLE-FOR-SALE INVESTMENT

	2017	2016
	AED'000	AED'000
Opening balance	-	10,018
Acquired during the year	36,749	149,466
Net change in fair value	(3,994)	(148)
Disposal during the period	-	(13,514)
Transfer to investment in associate (note 5b)		(145,822)
Available-for-sale investment	32,755	-

Available-for-sale investments consists of an investment made by the Group in Emirates NBD REIT Limited. The investment represents a 3.54% stake at a total consideration of AED 36.8 million.

#### 7 DEPOSITS AND PREPAYMENTS

	2017	2016
	AED'000	AED'000
Deposits	1,161	1,003
Prepayments	2,229	1,107
	3,390	2,110
8 OTHER ASSETS		
	2017	2016
	AED'000	AED'000
Accrued interest	29,923	29,268
Transaction related costs	11,660	233
Other receivables	1,662	469
	43,245	29,970
9 CASH AND BANK BALANCES		
	2017	2016
	AED'000	AED'000
Call deposits	3	3
Current account	12,291	18,556
Cash on hand	19	50
Cash and cash equivalents for cash flow statement	12,313	18,609
Wakala deposits	65,000	610,000
Term deposits	1,644,334	1,142,419
	1,721,647	1,771,028

During the year ended 31 December 2017 the Company earned profit/interest at an average rate of 3.18% per annum on its Wakala, Term and call deposits combined together (31 December 2016: 2.86 %).

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

### **10 SHARE CAPITAL**

Authorised share capital

As at 31 December 2017, the authorised share capital of the Company was AED 5 billion (2016: AED 5 billion).

Issued share capital

As at 31 December 2017 the Company had 2,500,000,000 ordinary shares in issuance of AED 1 each. Holders of these ordinary shares are entitled to dividends as declared from time to time and are entitled to one vote per share at general meetings of the Group.

### **11 SHARE ISSUANCE RESERVE**

	2017	2016
	AED'000	AED'000
Amounts raised in initial public offering for related costs (AED 0.02 per share)	50,000	50,000
Less: Share issuance and IPO expenses incurred	(44,282)	(44,282)
	5,718	5,718
	2017 AED'000	2016 AED'000
	2017	2016
Directors' remuneration payable	2,000	2,975
Sundry payables	11,218	2,387
Staff related provisions	3,041	3,960
Accrued expenses	2,899	5,360
	19,158	14,682

### **13 OTHER PAYABLE**

	2017	2016
	AED'000	AED'000
Due to NCI Shareholders of LT	61,944	61,944

This balance represents the amount payable by LT to the NCI shareholders in relation to their ownership of IMC shares. The amount payable does not bear any interest charge and does not have any specified maturity.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

### **14 INTEREST INCOME**

	2017	2016
	AED'000	AED'000
Profit on Wakala deposits	10,464	23,645
Interest on call and term deposits	43,994	38,295
Interest income from loan to Sukoon (Note 20)	2,754	287
	57,212	62,227
15 OTHER INCOME	2017	2016
	AED'000	AED'000
Recovery of funds in Escrow account held as contingent consideration (refer 15.1 below)	6,796	-
Others	-	393
	6,796	393

15.1 The purchase price for the acquisition of Sukoon in 2015 included a contingent consideration element fair valued at the time at AED 16.32 million, which had been deposited by the Group in an Escrow account as part of the acquisition agreement. The payment of this consideration was contingent on Sukoon recovering certain receivables within a stipulated period from the acquisition date, which expired during 2017. The income recognized in the statement of profit and loss for the recovery of the contingent consideration represents the extent to which the underlying receivables are still deemed to be recoverable. The balance of the contingent consideration AED 9.52 million has been reflected in the Group's equity-accounted share of Sukoon (note 5a).

### **16 EMPLOYEE RELATED EXPENSES**

	2017	2016
	AED'000	AED'000
Salaries, wages and other benefits	20,714	21,909
Provision for end of service benefits	669	630
Other staff costs	3,703	3,221
	25,086	25,760

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

### **17 GENERAL AND ADMINISTRATIVE EXPENSES**

	2017	2016
	AED'000	AED'000
General and administrative expenses	14,736	16,852
Transaction related costs	4,175	7,552
Reversal of Directors' remuneration		(4,400)
	18,911	20,004

### **18 BASIC AND DILUTED EARNINGS PER SHARE**

The calculation of basic and diluted earnings per share is based on the profit attributable to the owners of the company for the year and the number of ordinary shares outstanding during the year.

	2017	2016
Profit for the year attributable to owners of the Company (AED'000)	42,326	38,398
Number of ordinary shares ('000)	2,500,000	2,500,000
Earnings per share (AED)	0.0169	0.0154

### **19 OPERATING LEASES**

At 31 December 2017, the future minimum lease payments for operating leases payable were as follows:

	2017	2016
	AED'000	AED'000
Due in less than one year	4,545	2,338
Due between one and five years	7,217	-
Total minimum lease payments	 11,762	20,004

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

### **20 RELATED PARTY TRANSACTIONS**

The Group, in its normal course of business, enters into transaction with business enterprises that fall within the definition of a 'related party' as contained in International Accounting Standard 24 (Revised). The terms and conditions of these transactions are agreed between the Company and related party. The following is the list of significant transactions and balances with related parties.

Transactions with a related party	2017	2016
	AED'000	AED'000
Expenses incurred on behalf of Sukoon	1,058	592
Due between one and five years	218	-
Interest income earned from loan to Sukoon	2,754	287
Balances outstanding with related parties		
	2017	2016
	AED'000	AED'000
Loan to related party*		34,395
	-	34,395
Due from related parties		
Interest accrued on loan to related party	-	287
Due from Sukoon	1,058	1,217
Due from Taaleem **	16,469	12,251
	17,527	13,755

\* During 2016, the Group provided a term loan of AED 34.39 million to Sukoon to finance its operations and working capital requirements. The loan earned interest at 10% per annum and was agreed to mature in two years. The loan, along with the accrued interest was fully settled by Sukoon in cash during 2017.

\*\* This balance includes AED 16.25 million of dividends receivable from Taaleem, which were received subsequent to the year end.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

### 20 RELATED PARTY TRANSACTIONS (Continued)

	2017	2016
	AED'000	AED'000
Due to related parties		
Due to NCI Shareholders of LT *	61,944	61,944

\* This balance represents the amount payable by LT to the NCI shareholders in relation to their ownership of IMC shares. The amount payable does not bear any interest charge and does not have any specified maturity.

### Key managerial persons' remunerations

Director and key managerial persons' compensation comprised the following:

	2017	2016
	AED'000	AED'000
Short–term benefits	8,744	10,779
Post-employment benefits	225	221

### **21 FINANCIAL RISK MANAGEMENT**

The Group has exposure to the following primary risks from its use of financial instruments:

- Credit risk;
- Liquidity risk;
- Market risk; and
- Operational risk.

This note presents information relating to the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital.

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. Group's senior management are responsible for developing and monitoring the Group's risk management policies and report regularly to the Board of Directors on their activities.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities.

AMANAT HOLDINGS

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

### 21 FINANCIAL RISK MANAGEMENT (continued)

### a. Credit risk

Credit risk is the risk that a customer or counterparty to a financial asset fails to meet its contractual obligations and cause the Group to incur a financial loss. It arises principally from the Group's balances with banks and financial institutions, wakala deposits with financial institutions, deposits, other assets and due from related parties.

The Group manages its credit risk exposure through diversification of its investments and deposits to avoid concentration of risk with institutions or group of institutions in specific location or business.

### Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was:

Transactions with a related party	2017	2016
	AED'000	AED'000
Deposits	1,161	1,003
Other assets (excluding transaction related costs)	31,585	29,737
Due from related parties	17,527	13,755
Loan to a related party	-	34,395
Cash at bank	1,721,628	1,770,978
	1,771,901	1,849,868

Exposure to credit risk is monitored on an ongoing basis. Cash is held with the banks and financial institutions which are rated A+ to BBB- based on Standard and Poor's credit ratings. The entire credit exposure of the Group is in the Middle East (99.95% in UAE and 0.05% in Kingdom of Saudi Arabia), based on the country of operation of counter parties. None of the above mentioned receivables were past due or impaired at the reporting date.

### b. Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or other financial assets. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The contracted maturity of all the financial liabilities except for payable to NCI of LT is less than 6 months and management believes that the contractual cash flows of these financial liabilities are not materially different from their carrying amounts.

The payable to NCI of LT has no specified maturity date and bears no interest charge.

Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

## 21 FINANCIAL RISK MANAGEMENT (continued)

# c. Market risks

The Group is exposed to market risk, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market variables. Market risk arises from foreign currency products, interest bearing products and equity investments, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as currency rates, interest rates, equity prices and credit spreads.

### Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will change because of changes in foreign exchange rates. The Group's foreign currency exposure arises principally from transactions denominated in Saudi Arabian Riyal ("SAR"). Since the SAR and AED are both pegged to the United State Dollar ("USD"), the Group has no significant exposure to currency risk.

### Interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's interest rate risk arises principally from its deposits held with banks. Since the Group's deposits earn interest at fixed rates, any changes in interest / profit rate will not have an impact on the consolidated profit or loss of the Group.

### Equity price risk

Equity price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. Equity price risk arises from the change in fair value of equity instruments. The Group is exposed to equity price risk, which arises from available-for-sale equity securities.

The Group's equity investment in Emirates NBD REIT is listed on the Nasdaq Dubai. A 5% increase in equity indices of the security at the reporting date would have increased other comprehensive income and equity by AED 1.64 million and an equal change in the opposite direction would have decreased other comprehensive income and equity by the same amount.

## d. Operational risk

Operational risk is the risk of a direct or indirect loss arising from a wide variety of causes associated with the Group's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behavior. Operational risks arise from all of the Group's operations and are faced by all business entities.

The Group's objective is to manage operational risk so as to balance the avoidance of financial losses and damage, to the Group's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The Group has established a framework of policies and procedures to identify, assess, control, manage and report risks. The Group's senior management identify and manage operational risk to reduce the likelihood of any



Notes to the consolidated financial statements For the year ended 31 December 2017 (Continued)

## 21 FINANCIAL RISK MANAGEMENT (continued)

# d. Operational risk (continued)

operational losses. Compliance with policies and procedures is supported by periodic reviews undertaken by the management of the business unit to which they relate, with summaries submitted to the Audit Committee and Board of Directors of the Group.

## Capital management

The Group's capital management policy is governed by the Board of Directors of the Company. The Company's objectives of managing capital are to ensure the Company's ability to continue as a going concern and increase the net worth of the Company and shareholders' interests so as to maintain the confidence of its investors, creditors and the market and to sustain future development of the business.

### Fair value Measurement

All financial assets and liabilities are stated at amortised cost or historical cost except for available for sale investments, which are measured at fair value. The fair values of the financial assets and liabilities at amortized cost are not materially different from their carrying values at the reporting date. The Available for sale investments qualify for Level 1, Cash and bank balances qualify for Level 2 and all other assets and liabilities are classified as Level 3 within the fair value hierarchy.

## 22 STATUTORY RESERVE

In the year 2016, the shareholders approved in the Annual General Meeting held on 18 April 2016 to discontinue transfers to the statutory reserve and transfer the reserve to retained earnings. There was no transfer made during 2017.

## 23 LEGAL RESERVE

As required by Article 239 of the U.A.E. Federal Law No. (2) of 2015, 10% of the profit for the year is transferred to the Legal reserve. The Company may resolve to discontinue such annual transfers when the reserve equals 50% of the nominal value of the paid up share capital. Accordingly, an amount of AED 4,233 thousand (2016: AED 3,840 thousand) has been transferred to Legal reserve during the year. The Legal reserve is not available for distribution.

## 24 OPERATING SEGMENTS

The principal activities of the Group are to invest in companies and enterprises in the fields of education and healthcare and managing, developing and operating such companies and enterprises. The Group has investment in one subsidiary and one associate in Saudi Arabia in the field of healthcare and an investment in the field of Education in the UAE as at 31 December 2017. The detailed information is disclosed in Notes 4 and 5 of these consolidated financial statements

## **25 DIVIDENDS**

A cash dividend of AED 0.015 per ordinary share was approved by the shareholders at the AGM on 25 April 2017, as proposed by Board of Directors in respect of 2016. This was paid in May 2017.

The Board of Directors have proposed a cash dividend of AED 0.015 per share for the financial year ended 31 December 2017.

## **26 COMPARATIVE FIGURES**

Certain comparative figures have been reclassified where appropriate to the current period's presentation.

R Providing long-term partnership, building long-term collaboration generating long-term sustainable value

