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The only publicly listed, Sharia'-compliant healthcare and education investment company in MENA

Permanent capital vehicle generating private equity like returns

Portfolio of market leading assets in the MENA Health and Education sectors

Defensive and resilient sectors enabling superior risk adjusted returns with an industry Beta of <1

Cash flow generating assets with attractive growth prospects

Circa AED 2.4 billion in assets in addition to AED 700 million of cash, along with incremental debt capacity for deployment

#### Highly supportive market fundamentals

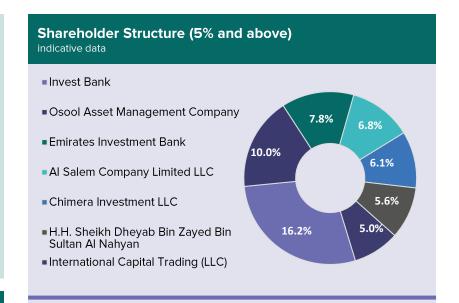
Operate in defensive yet growing sectors with active market fundamentals and supportive demographics.

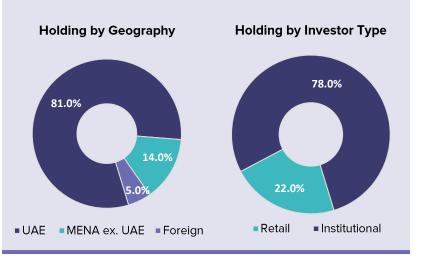
#### ESG, a core pillar of strategy

Integrating positive social change and climate action directly into the overall business strategy

#### Attractive dividend policy

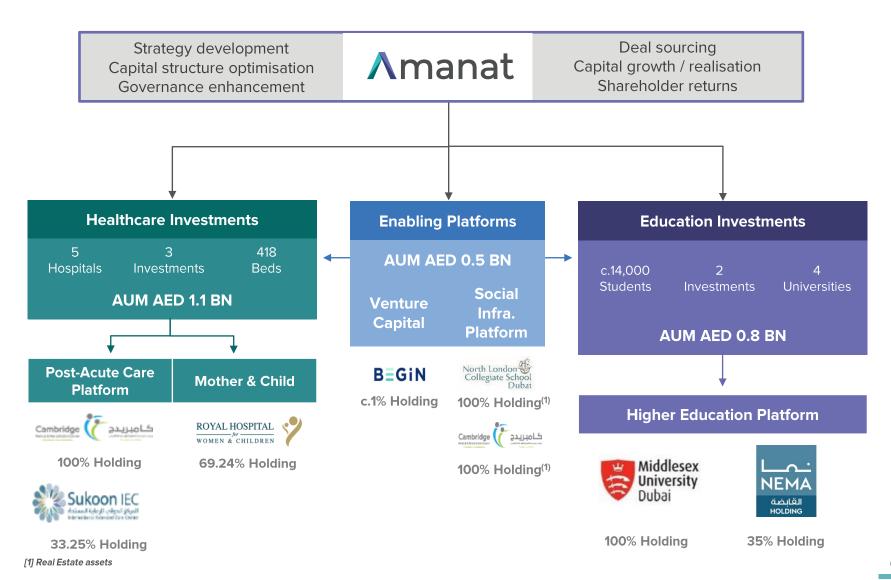
Guided dividend distribution range of at least 40% of full year profit attributable to equity holders



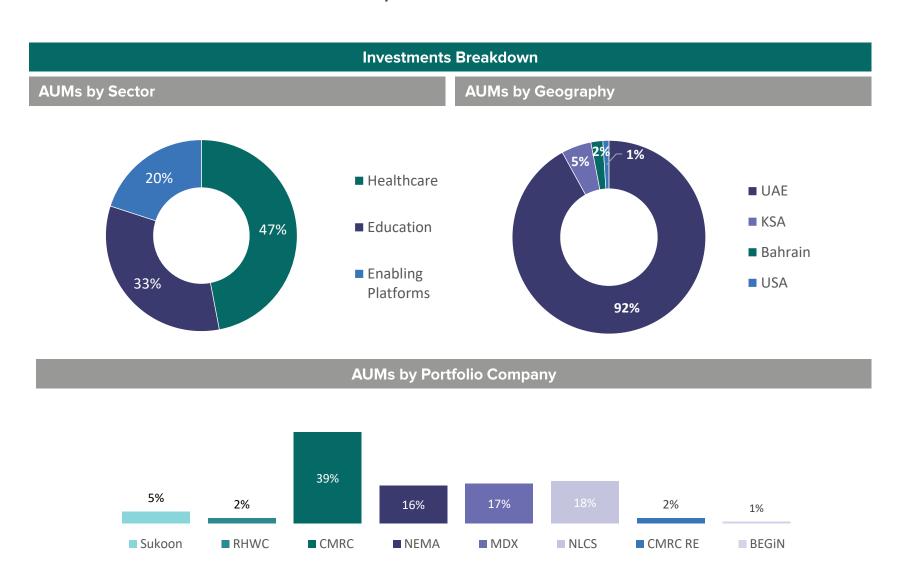


# A portfolio of leading companies

Established portfolio of **eight market-leading Healthcare and Education investments** in UAE, KSA and Bahrain that generate stable cashflows and have significant growth prospects.



## Over AED 2.4 billion in AUM, in addition to AED 0.7 billion of cash





## Key Highlights | Healthcare driving steady underlying growth

- Adjusted Total Income, excluding the prior year gain on disposal and result from divested entities, is 96.7 MN, an increase of 14% YoY on the AED 85.1 MN recorded in 1H-2021
- Steady growth in underlying performance; Adjusted Net Profit of AED 67.4 MN, growth of AED 4.3 MN or 7% vs. AED 63.1 MN in 1H-2021
- The Healthcare platform delivered strong growth in 1H-2022 with income of AED 27.3 MN +71% YoY positively impacted by a full 6-month inclusion of CMRC (+AED 7.4 MN), Sukoon delivering a positive contribution (AED 0.6 MN vs. breakeven in the prior year) and steady revenue growth and a 31% (+AED 2.4 MN YoY) narrowing of losses at RHWC
- At the Education Platform profitability contracted (-5% YoY to AED 67.8 MN), driven by NEMA Holding (-AED 8 MN or -33% YoY), due to post-covid normalization in student numbers, one-time transaction costs and the launch of the Ed-Tech initiative. Middlesex University (+AED 4.1 MN or +13% YoY), grew on the back of strong revenue growth attributable to a 13% increase in student numbers
- Further portfolio growth will be driven by the 100-bed facility expansion at Sukoon, CMRC expansions in KSA, Abu Dhabi, and Al-Ain, the NEMA acquisitions of LIWA, and the remaining 49% of KIC in addition to the ramp-up of CMRC KSA & RHWC
- AED 716 MN of cash as at 30 June 2022, to be utilized, with potential additional leverage, against a strong deployment pipeline

## Financial Highlights | Steady underlying growth



Net Profit<sup>(1)</sup>
1H-2022

Adjusted Net Profit (1) (2)

1H-2022

**AED 96.7 MN** 

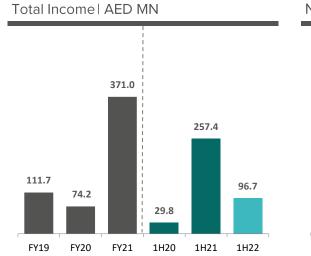
AED 66.6 MN

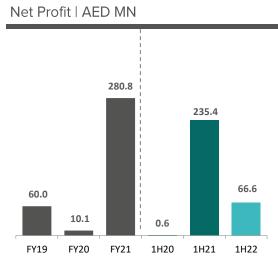
AED **67.4** MN

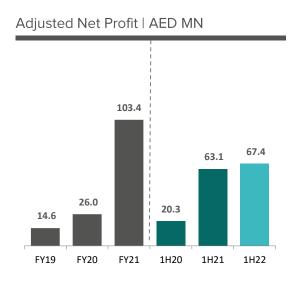
vs AED 257.4 MN in 1H-21 (-62%)

vs AED 235.4 MN in 1H-21 (-72%)

vs AED 63.1 MN in 1H-21 (+7%)



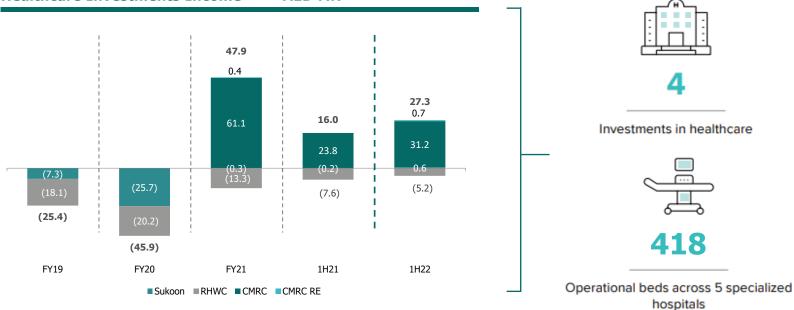




<sup>[1]</sup> Total Income and Net Profit includes the share of income from subsidiaries & associates and finance lease income from NLCS, after PPA [2] Adjusted Net Profit excludes the gain on disposal and trading results from divested investees and transaction costs

## Healthcare | Significant earnings growth

#### **Healthcare Investments Income**(1&2) | **AED MN**



Key Highlights			
Deployment	Turnaround	Growth	
<ul> <li>✓ Acquired 100% of Cambridge Medical and Rehabilitation Center in Feb.21</li> <li>✓ 256 operational beds with 150 bed expansion underway in KSA and 22 bed expansion underway in UAE</li> </ul>	<ul> <li>✓ Sukoon reported a profit after 3-years of consecutive losses</li> <li>✓ Amanat implemented a 3 year-turn around strategy</li> <li>✓ 130 beds with 100-bed expansion underway taking total PAC platform bed capacity to over 650 beds</li> </ul>	<ul> <li>✓ Royal Hospital for Women and Children in Bahrain continues ramp-up</li> <li>✓ Revenues increased 48% in 1H-2022</li> <li>✓ Significant narrowing of EBITDA losses YoY</li> </ul>	

<sup>(1)</sup> Investments income excludes PPA amortization and gain / trading results from divested entities (2) Finance charges in relation to the Royal Hospital for Women & Children have been reclassified from platform income to finance charges in the current period. The prior period has been restated accordingly.

## Education | Steady performance across platform

### **Education Investments Income** (1) **AED MN** 105.9 101.7 80.4 Investments in education 71.3 67.8 35.0 30.9 29.8 FY19 (2) FY20 FY21 1H22 1H21 ■Middlesex ■NEMA ■NLCS

Across 4 Universities

Key Highlights			
Growth	Market Share	Innovation	
<ul> <li>✓ MDX Dubai opens 2<sup>nd</sup> campus in another academic hub</li> <li>✓ Abu Dhabi University (subsidiary of NEMA) opens new campus in Al Ain</li> <li>✓ LIWA acquisition</li> <li>✓ KIC minority stake acquisition</li> </ul>	<ul> <li>✓ MDX Dubai recognized as the largest University in Dubai for 2 consecutive years by KHDA</li> <li>✓ NEMA maintains a 40% market share across 6 campuses</li> </ul>	<ul> <li>✓ MDX Dubai implemented a hybrid delivery model</li> <li>✓ NEMA enhanced online learning and digitization across the group</li> </ul>	

<sup>(1)</sup> Investments income excludes PPA amortization and gain / trading results from divested entities



AED MN	1H - 21	1H - 22	Change
Total Income	257.4	96.7	(62)%
Adjustments	(172.3)	0.0	
Adjusted Total Income <sup>(1)</sup>	85.1	96.7	14%
Platform and Other Income			
Education	71.3	67.8	(5)%
Healthcare	16.0	27.3	71%
Purchase Price Amortization	(5.8)	(5.8)	(0)%
Interest & Other Income	3.6	7.4	106%
Holding Level Costs	(16.6)	(21.8)	(31)%
Transaction Related Cost	(0.1)	(8.0)	(100)%
Finance Charges	(5.4)	(7.5)	(39)%
Net Profit	235.4	66.6	(72)%
Adjusted Net Profit <sup>(1)</sup>	63.1	67.4	7%
AED	Y/E 21	1H - 22	Change
Capital Deployment (BN)	2.4	2.4	1%
Cash (MN) <sup>(2)</sup>	878	716	(18)%
Leverage (MN)	465	428	8%
Net Cash <sup>(3)</sup> (MN)	414	289	(30)%
Leverage % <sup>(4)</sup>	16%	15%	7%
Share Price (AED)	1.15	0.99	(14)%
Market Capitalisation (BN)	2.9	2.5	(14)%

#### **Key Highlights**

- Steady underlying growth in adjusted net profit (+AED 4.3 MN or 7% YoY), mainly driven by:
- Growth at the Healthcare platform, (+AED 11.3 MN or 71% increase YoY), mainly driven by the impact of full 6-month performance at CMRC (+AED 7.4 MN or 31% increase YoY), consistent revenue growth and narrowing of losses by +AED 2.4 MN or 31% at RHWC and steady profitability at Sukoon (+AED 0.6 MN) with a 100-bed expansion underway
- At the Education Platform, profitability contracted (-5% YoY to AED 67.8 MN), driven by NEMA Holding (-AED 8 MN or -33% YoY), due to post-covid normalization in student numbers, one-time transaction costs and the launch of the Ed-Tech initiative. Middlesex University (+AED 4.1 MN or +13% YoY), grew on the back of strong revenue growth attributable to a 13% increase in student numbers.
- Higher holding level costs (-AED 5.2 MN) driven by the fullyear impact of senior management hires during 2021, business travel resumption, corporate branding costs and one-time carry forward of provisions in the prior year
- Increase in interest and other income (+AED 3.8 MN or 106% increase YoY), from higher cash balances following profitable divestitures in 2021 and higher interest rates, offset by full period impact of interest on CMRC acquisition finance (-AED 2.1 MN or 39% increase YoY) and higher interest on RHWC borrowing
- Approximately AED 0.7 BN of cash balances, with an AED 162 MN decrease in group cash, due to dividend distribution and scheduled debt repayments
- Share price on 30 June 2022 was AED 0.99 vs. AED 1.15 at year-end with an overall market capitalization of AED 2.5 BN

<sup>(1)</sup> For a reconciliation of adjusted measures please refer to other financial information; (2) Cash balances include the cash balances of Amanat Holdings PJSC and its subsidiaries; (3) Net cash excludes lease liabilities; (4) Leverage calculated as debt / debt + paid up capital.



Strongly positioned to unlock opportunities in the MENA healthcare and education sectors to deliver long term shareholder value

**Invest in defensive sectors** with **attractive opportunities,** supported by **favourable demographic trends** 

Develop and execute strategic growth opportunities across market leading portfolio of assets

Capitalize on unparalleled visibility on deal sourcing pipeline and available exit opportunities

Leverage strong balance sheet and access to competitive debt financing

Deliver attractive shareholder returns through dividend and capital gains

Enabled by leading Board and management team with extensive regional and international experience





## Healthcare Platform | CMRC



#### Post-Acute Care, Long-Term Care & Rehabilitation

Cambridge Medical and Rehabilitation Centre ("CMRC") is a provider of specialized rehabilitation and long-term care, with facilities in Abu Dhabi and Al Ain in the UAE, and Dhahran in Saudi Arabia.

CMRC provides multidisciplinary and intensive rehabilitation for individuals suffering from a range of medical conditions such as strokes, brain or spinal cord injuries, or congenital conditions including Cerebral Palsy.

- Specialized healthcare provider offering best-in-class capabilities and clinical quality in post-acute care services including long-term care, rehabilitation and homecare
- Large supply and demand gap in the GCC estimated at c. 4k and 20k beds in the UAE and KSA respectively
- Proven, cohesive and experienced top management team

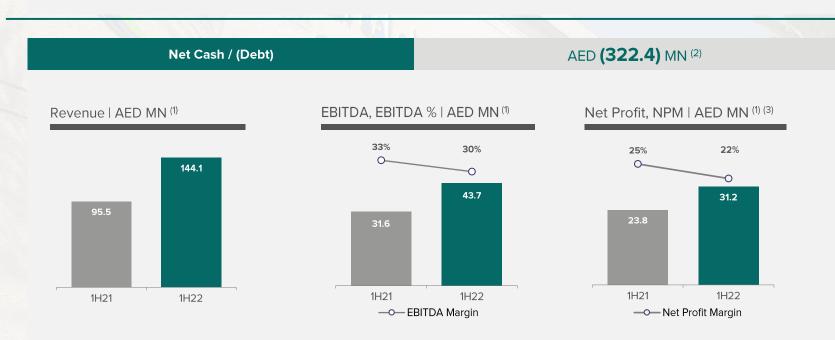
Action Plan	✓ Completed Initiative	⊕ Ongoing Initiative
Corporate Strategy	<ul> <li>Expand in UAE from the existing base into Dubai and/or the Northern Emirates</li> <li>Al Ain facility onsite expansion to add additional 13 inpatient beds and outpatient capacity</li> <li>in Abu Dhabi outpatient clinics are being relocated which will create 9 beds</li> <li>150 bed expansion in KSA Eastern Province</li> <li>Launch new services (e.g., Sports Medicine, Orthopedic Surgery, Mental Health)</li> <li>Achieve Patient Satisfaction Score of 90%</li> </ul>	
Corporate Finance	Evaluate optimal capital structure and funding options for expansion plans	
Corporate Governance	<ul> <li>✓ Approve Delegation of Authority</li> <li>✓ Develop financial and operational KPIs to track Management performance</li> </ul>	

### Healthcare Platform | CMRC



#### Financial Performance | Period Ended 30th June 2022

- Dhahran facility realized significant patient ramp-up reaching c. 80% occupancy in H1 2022 (vs. 44% occupancy in H1 2021) achieving EBITDA breakeven throughout Q2 2022
- Despite growth in consolidated revenues, profit margins reduced due to lower patient acuity in the UAE and increased contribution from KSA business which is generally lower in margin relative to the UAE business
- · Delivering on KSA growth story through the development of a new 150-bed inpatient facility in Eastern Province, KSA
- In the UAE, an onsite expansion in Al Ain of 13 beds to add additional inpatient and outpatient capacity is underway



(1) H1 2021 includes results from March-June (2) Excluding third party lease liabilities of AED 73 MN (3) Excluding finance costs associated with acquisition finance



### Healthcare Platform | Sukoon



### Post-Acute Care, Long-Term Care & Rehabilitation

Sukoon International Holding Company ("Sukoon") provides post acute extended care and critical care medical services to patients who are no longer suited for care within a traditional hospital setting.

International Extended Care Center ("IECC"), Sukoon's flagship JCl-accredited facility located in Jeddah, has current capacity of 130 beds and an increase physical capacity to up to 230 beds is underway.

- Specialized healthcare provider offering best-in-class capabilities and clinical quality in post-acute care services including long term care and ICU
- Large supply and demand gap in KSA at c. 20k beds
- Attractive market segment with strong market fundamentals conducive to growth, supported by an ageing population, increased life expectancy and prevalence of chronic disease
- Market leader in the Western Province of KSA

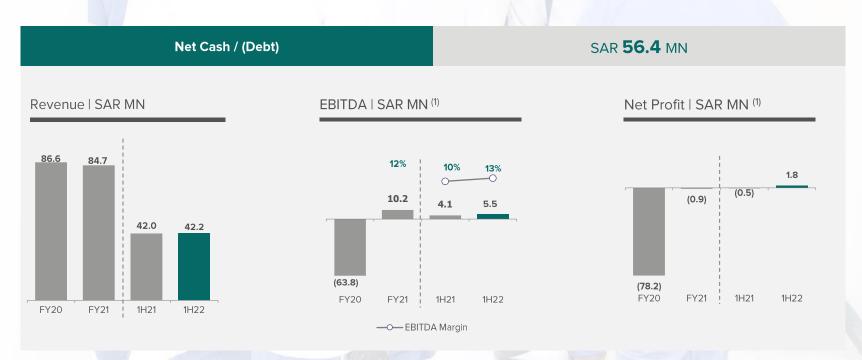
Action Plan	✓ Completed Initiative	<b>⊘ Ongoing Initiative</b>
Corporate Strategy	<ul> <li>Complete facility redesign and renovation to improve patient flow are</li> <li>Complete Phase 1 of facility renovation by H2 2022</li> <li>Introduce new service lines such as homecare</li> <li>Diversify client base and contract with new payors</li> </ul>	nd increase capacity
Corporate Finance	Fund facility renovation and growth plans from available cash and internally generated funds, explore additional sources of funding as required	
Corporate Governance	<ul> <li>✓ Maintain JCI accreditation</li> <li>✓ Maintain CBAHI accreditation</li> <li>✓ Develop financial and operational KPIs to track Management performance</li> </ul>	

### Healthcare Platform | Sukoon



#### Financial Performance | Period Ended 30th June 2022

- Average revenue per patient improved by 7% in H1 2022 relative to H1 2021 supported by higher acuity patient mix, however revenue remained relatively flat due to marginal decline average census as a result of the ongoing facility expansion works
- Implementation of cost optimization initiatives proved successful with Sukoon generating strong EBITDA performance of SAR 5.5 MN in H1 2022 increasing 35% over H1 2021 with EBITDA margins improving to 13% (vs. 10% in H1 2021)
- Facility renovation works to expand bed capacity by c. 100 beds underway





## Healthcare Platform | RHWC



### **Specialized Acute Care**

Royal Hospital for Women & Children ("RHWC") is a specialized world-class hospital for women and children located in the Kingdom of Bahrain. In addition, general services are extended to male patients.

The facility provides end-to-end holistic care for women including maternity, gynecology, IVF, aesthetic and other surgical services, while also providing general and surgical pediatric services. The facility launched its operations in March 2019.

- Multi-specialty provider covering the full cycle of maternity care including gynecology, IVF, prenatal care, obstetrics, pediatrics, and cosmetic services
- State-of-the-art infrastructure located on sizable land plot supportive of future expansion opportunities
- Strong local strategic partners aligned on execution and capabilities to fund growth plans
- Located in an affluent area of Bahrain with limited competition in the catchment area

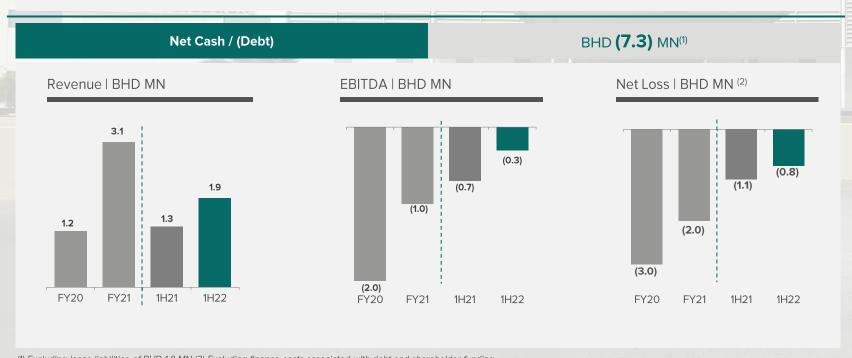
Action Plan	✓ Completed Initiative	Ongoing Initiative
Corporate Strategy	<ul> <li>✓ Launch of the Cosmetology and Bariatrics departments</li> <li>✓ Establish in-house laboratory service to improve lab referral volume and overall patient experience</li> <li>✓ Launch tie-ups with renowned physicians to perform procedures at RHWC on a visiting basis</li> <li>✓ Launch "Pediatric Centre of Excellence"</li> <li>✓ Modified business activity to "General Hospital" allowing for male patients to be cared for at RHWC</li> <li>⑤ Repurpose existing space to allow addition of at least 5+ OP consultation rooms</li> </ul>	
Corporate Finance	✓ Improve Working Capital Cycle	
Corporate Governance	<ul> <li>Hire an independent management team to drive the Company through the next phase of growth</li> <li>Develop financial and operational KPIs to track Management performance</li> <li>Obtain National Healthcare Regulatory Authority Accreditation</li> </ul>	

### Healthcare Platform | RHWC



#### Financial Performance | Period Ended 30th June 2022

- Revenue grew by 48% year-over-year on the back of:
  - o Ramp-up in IVF and OBG specialties
  - Partnership with Saudi Medical Tourism Agency coupled with securing reimbursement coverage from a leading Saudi Insurance provider to help drive patient footfall from the KSA
- Improved cost structure through implementation of effective cost control measures resulting in a reduced EBITDA loss in H1 2022 when compared to the previous year





## Education Platform | NEMA Holding



#### **Leading Local Provider Of Higher Education**

NEMA Holding ("NEMA") is a leading educational group operating in the emirates of Abu Dhabi and Dubai. With over 10,000 students and an almost 20-year track record in the market, spanning higher education, vocational and corporate training sectors, NEMA's mission is to become the leading platform in the Arab world for higher education and learning solutions.

- Premier higher education provider in Abu Dhabi and Al Ain, with the largest market share among private players;
- Differentiated offering vs. other Abu Dhabi based private universities, with a vast and high-quality portfolio of job-relevant programs;
- Diversified revenue base (higher education, vocational and corporate training) as well as substantial infrastructure and land bank to support future growth; and
- Catering to different price points within the market through Abu Dhabi University, Liwa College of Technology and Khawarizmi International College.

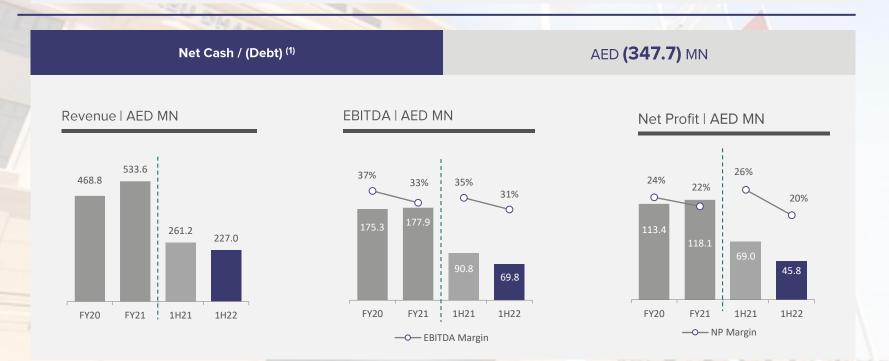
Action Plan	✓ Completed Initiative	
Corporate Strategy	<ul> <li>Acquired 100% interest in Liwa College of Technology (formerly Emirates College of Technology), one of the leading and most established players in the higher education space in Abu Dhabi</li> <li>Completed construction of the new Al Ain campus</li> <li>Acquired remaining 49% stake of Khawarizmi Holding Company to reach 100% ownership</li> <li>Implementing a new tech-based offering at the Knowledge Group</li> <li>Screening additional suitable acquisition targets</li> <li>Introducing new programs/courses</li> </ul>	
Corporate Finance	<ul> <li>✓ Implemented cash management initiatives to reduce finance expenses</li> <li>✓ Optimized capital structure to fund growth initiatives and improve cost and maturity profile of debt</li> </ul>	
Corporate Governance	<ul> <li>✓ Implemented a revised legal structure for the group</li> <li>⑤ Focusing on obtaining further academic excellence and recognition</li> <li>⑥ Optimizing organizational structure and human capital</li> </ul>	

## Education Platform | **NEMA Holding**



#### Financial Performance | Period Ended 30th June 2022(\*)

- Revenue is 13% down YoY, due to lower enrolments and credit hours sold at ADU and KIC, following post-COVID normalization in credit hours per student due to return of in-person learning
- EBITDA and Net Income are down 23% and 34% YoY, respectively, due to the combined impact of lower revenue and one-off transaction costs for the acquisition of Liwa College of Technology and investments in EdTech initiatives amounting to c.AED 8 million



## Education Platform | Middlesex University Dubai



### First Overseas Campus of the Renowned MDX London

Middlesex University Dubai was established in 2005 as the first overseas campus of the internationally renowned Middlesex University in London. Middlesex has a diverse student body of over 4,000 students from 118 nationalities across two campuses providing students from across the GCC and beyond the opportunity to obtain a top-quality UK degree, which uses the same validation and monitoring system as the London campus while living in the heart of Dubai.

- Unique value proposition of offering high quality education and a leading UK degree at an affordable price point;
- Demonstrated ability to outperform enrolment growth vs. main competitors and overall market;
- Robust financial profile coupled with a cash generative and negative working capital business model; and
- Institutionalized corporate structure, internal controls and governance.

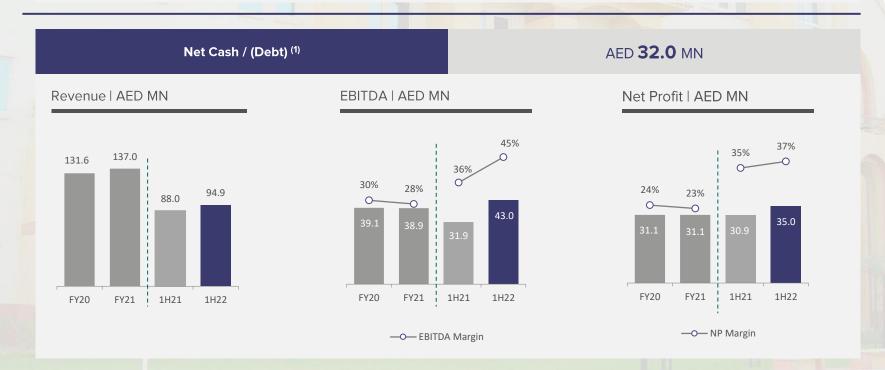
Action Plan	✓ Completed Initiative	Ongoing Initiative
Corporate Strategy	<ul> <li>Achieved 13% enrolment growth in AY 2021/22, against the backdrop of education market</li> <li>Largest KHDA regulated institution for student enrolments for 2 years in Launched a second campus in Dubai International Academic City in Set</li> <li>Awarded a 5-star rating from the KHDA</li> <li>Implemented a hybrid delivery model</li> <li>Introducing new programs in line with market needs</li> <li>Enhancing scope and effectiveness of international recruitment campa</li> <li>Continuing assessment of international expansion options as well as defended.</li> </ul>	igns, in both core and new geographies
Corporate Finance	<ul> <li>Distributed AED 100 MN dividends over the past 2 years (AED 36 MN in Jun 2020, AED 32 MN in Feb 2021 and AED 32 MN in Mar 2022)</li> <li>Optimizing capital structure to fund growth initiatives</li> </ul>	
Corporate Governance	<ul> <li>Reviewing organization structure design</li> <li>Enhancing internal systems through technology and automation, allowing planning around resources</li> </ul>	ing for an increased speed and accuracy of information and better

## Education Platform | Middlesex University Dubai



#### Financial Performance | Period Ended 30th June 2022(\*)

- Revenue is up 8% YoY, on the back of a 13% growth in enrolments
- EBITDA is 35% higher than prior year due to revenue growth and the impact of IFRS 16 accounting; excluding the impact of IFRS 16, EBITDA increased by 14%
- · Net profit growth of 13% YoY driven by revenue growth and positive operating leverage due to cost efficiencies





## Enabling Platforms | Real estate and venture capital







## CMRC Abu Dhabi Real Estate

Property comprises c. 12,600 sqm of land and a built-up area encompassing 2 three-leveled building blocks with 106 inpatient licensed beds alongside rehabilitation facilities.

### **NLCS**

Amanat owns the real estate assets of North London Collegiate School Dubai ("NLCS").

### **BEGIN**

Amanat invested in the Series C funding round of BEGiN, a US-based, award-winning, early education technology company.

- First investment in healthcare real estate
- In line with strategy to create a Social Infrastructure Platform ("SIP")
- An enabler for growth of Amanat's portfolio companies and generates a resilient, consistent, and steady yield

- Diversify education investment portfolio into the social infrastructure space
- A stable asset class generating attractive yields and long-term recurring income
- A premier UK education provider with solid academic affiliations and potential to grow the campus

- Diversify education investment portfolio into EdTech
- Potential for expansion in the MENA region, with Amanat acting as the strategic partner
- Talented and experienced management





## Amanat | A unique, resilient investment proposition

The only publicly listed, Sharia'-compliant healthcare and education investment company in MENA

Permanent capital vehicle generating private equity like returns

Portfolio of market leading assets in the MENA Health and Education sectors

Defensive and resilient sectors enabling superior risk adjusted returns with an industry Beta of <1

Cash flow generating assets with attractive growth prospects

Circa AED 2.4 billion in assets in addition to AED 700 million of cash, along with incremental debt capacity for deployment

#### Highly supportive market fundamentals

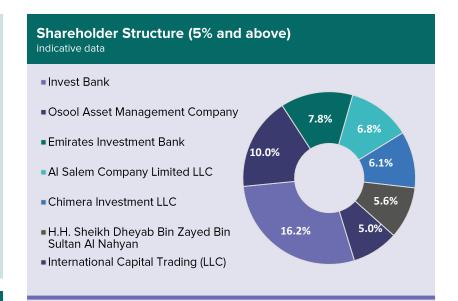
Operate in defensive yet growing sectors, with active market fundamentals and supportive demographics.

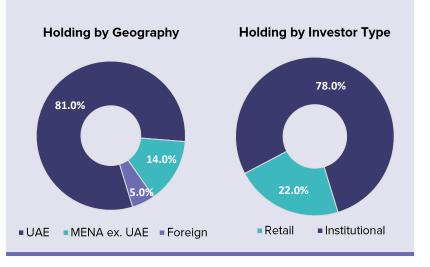
#### ESG, a core pillar of strategy

Integrating positive social change and climate action directly into the overall business strategy

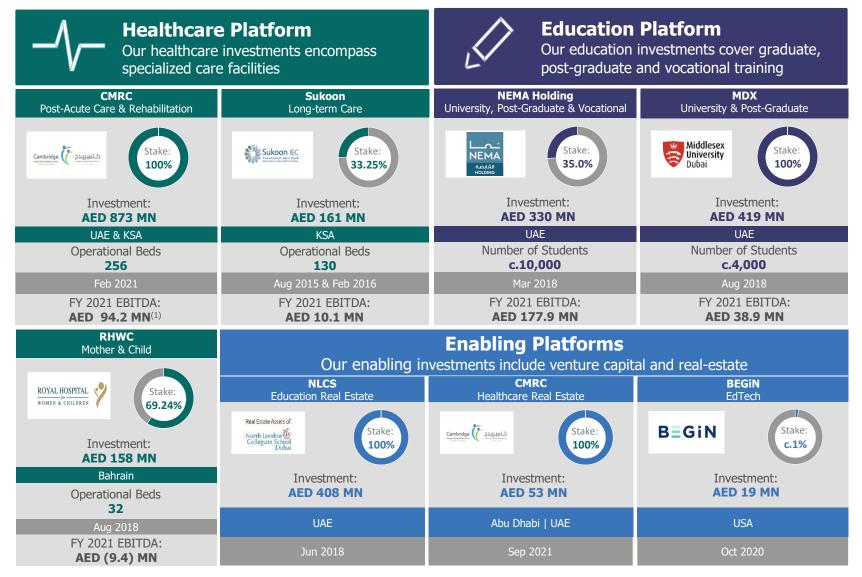
#### Attractive dividend policy

Guided dividend distribution range of at least 40% of full year profit attributable to equity holders

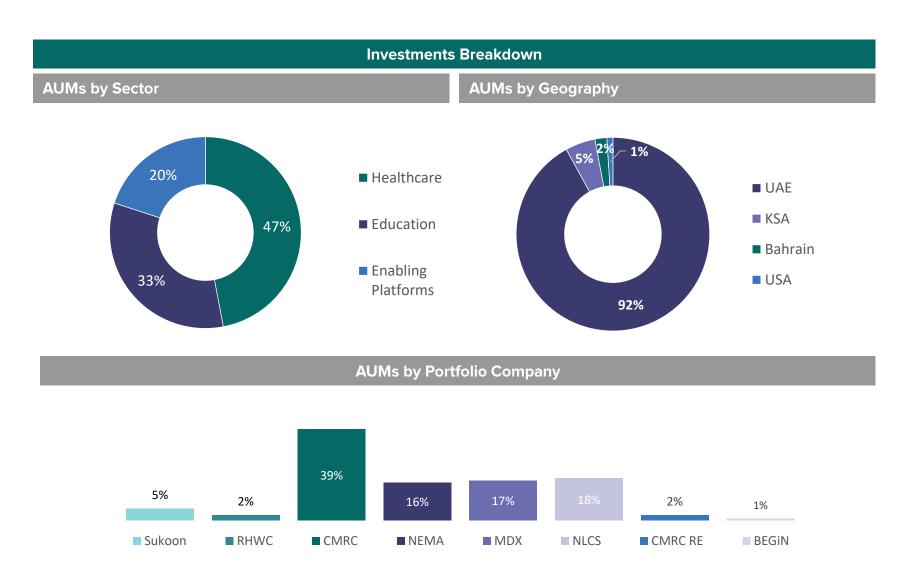




## Amanat Portfolio I Healthcare & education portfolio summary



## Over AED 2.4 billion in AUM, in addition to AED 0.7 billion of cash





## Amanat's Strategy I Invest, Grow, Impact

Bringing together best-in-class deal sourcing and portfolio optimization expertise to capture growth opportunities in the MENA healthcare and education sectors

Invest in healthcare and education

Establish platforms

Grow earnings and ROI

Deliver sustainable dividend

Drive innovation through EdTech and HealthTech

1

### **Identify and Invest**

Identify cash flow generating assets in healthcare and education that have significant growth opportunities and high quality management teams

Active deal sourcing supported by deep sector expertise uniquely positions Amanat to identify quality assets in the sector

Established market presence and unique social infrastructure specialization enables unparalleled visibility on deal pipeline

2

### Pursue growth and scale

Establish platforms by developing and executing strategic growth opportunities, to scale business, enhance income generation and maximise value creation

Strong track record of **developing**and executing organic and inorganic strategic growth opportunities

Expertise in capital structure
optimisation and corporate
governance implementation;
enables additional value creation
at portfolio companies

3

### Optimize valuation

Continue to hold investments for growth and income generation or explore exit opportunities to realise value

Track record of improving income generation capabilities, enabling sustainable and attractive dividends

Three successful exits to date generating superior returns in excess of market

## 1. Identify and invest in high quality, defensive assets

Strong balance sheet with significant cash to deploy on value generating opportunities in the healthcare and education sector supported by access to competitive debt financing

### **IDENTIFY**

Extensive visibility on regional deal pipeline

Source active and passive opportunities

Executed 15 transactions valued at over AED 4.3bn

### **INVEST**

**AED** 

700 Mn

Cash on hand

# Debt Capacity

In addition to current 15% leverage

40%+

Target LTV on Acquisitions

#### **Investment Avenues:**



- Bolt-on acquisitions
- Brownfield investments

Above private equity return profile

Historically ticket sizes have averaged c.AED 0.4 billion with CMRC largest to date at c.AED 0.9 billion

### 2021

Record year for capital deployment

AED 1.7bn

in transactions

AED 0.9MN deployed

## 2. Driving portfolio growth & scale

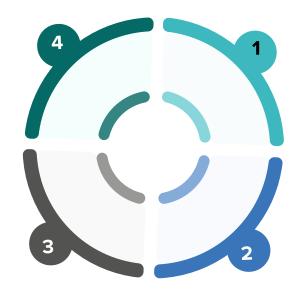
Unmatched combination of industry expertise, and strategic planning & execution capabilities, with access to affordable capital enables portfolio value maximization

### **Platform Development**

Platform development supports superior returns, with valuations in excess of book value and the sum of individual assets and cross asset synergies

### **Corporate Governance**

Corporate governance best practices implemented across portfolio companies to ensure readiness for IPO or other strategic exits



### **Corporate Finance**

Capital structure optimisation and access to competitive financing, enables portfolio companies to pursue growth opportunities

### **Corporate Strategy**

Deep strategic planning and execution capabilities enables Amanat to unlock untapped potential of its portfolio by identifying strategic growth opportunities

### Successfully developing market leaders



**Abu Dhabi University** (part of NEMA Holding) ranked in UAE's top 10 universities



Middlesex University Dubai ranked highest KHDA Institution for enrolments in 21/22' with a 5-star rating from KHDA & QS

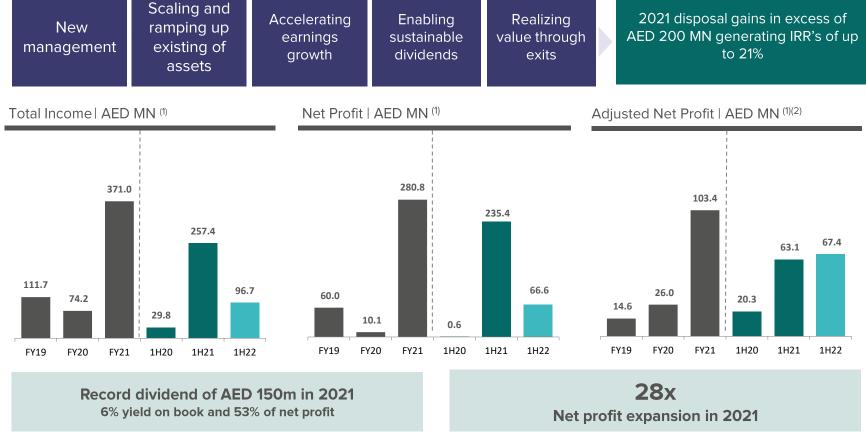




Cambridge Medical and Rehabilitation Center and Sukoon are two of the leading providers of post-acute, long-term care and rehabilitation in the GCC with 386 operational beds and a further 272 beds under development

# 3. Valuation growth through strong financial performance

Solid financial performance with record results in FY 2021, validating value creation model and management's execution capabilities since turnaround implemented in 2020. Momentum has carried through into the first half of 2022 with steady underlying growth recorded.



<sup>[1]</sup> Total Income and Net Profit includes the share of income from subsidiaries & associates and finance lease income from NLCS, after PPA [2] Adjusted Net Profit excludes the gain on disposal and trading results from divested investees and transaction costs

# Highly experienced Board and senior leadership team

Talented management team with a solid track record regionally and internationally overseen by Board of Directors comprised of reputed professionals from the region

### **Board of Directors (more details in the appendix)**



Mr. Hamad Alshamsi

Chairman



Mr. Hamad Alnuaimi

Non-Executive Board Member



Mrs. Sara Nooruddin

Non-Executive Board Member



Mrs. Elham Al Qasim

Non-Executive Board Member



Dr. Ali Aldhaheri

Non-Executive Board Member



Mr. Dhafer Al Ahbabi

Non-Executive Board Member



Mr. Khalaf Sultan Al Dhaheri

Non-Executive Board Member

### **Executive Management (more details in the appendix)**



Dr. Mohamad Hamade

Chief Executive Officer



John Ireland

Chief Financial Officer



Amer Jeambey

Head of Healthcare Investments



Fadi Habib

Head of Education Investments



Sara Shadid

Head of Investor Relations & Communications



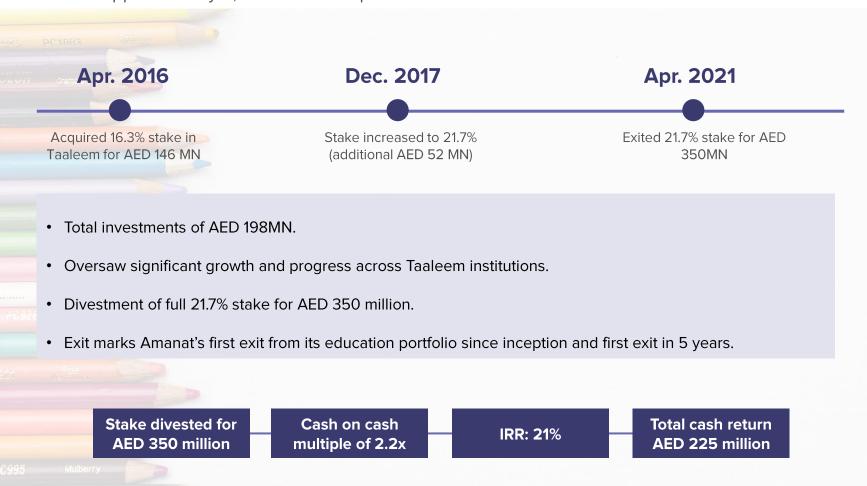
Celine Schreiber

People Champion

# Investment case study: **Taaleem**



Taaleem is one of the largest providers of early learning, primary and secondary education in the UAE with approximately 8,800 students spread across 9 institutions



# Amanat's value proposition | A compelling investment case

Strongly positioned to unlock opportunities in the MENA healthcare and education sectors to deliver long term shareholder value

**Invest in defensive sectors** with **attractive opportunities,** supported by **favourable demographic trends** 

Develop and execute strategic growth opportunities across market leading portfolio of assets

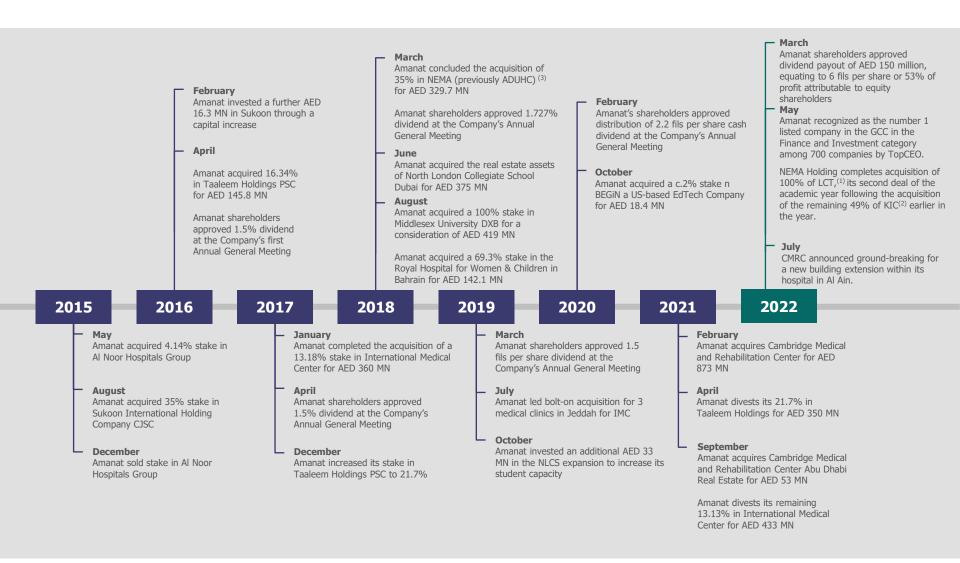
Capitalize on unparalleled visibility on deal sourcing pipeline and available exit opportunities

Leverage strong balance sheet and access to competitive debt financing

Deliver attractive shareholder returns through dividend and capital gains

Enabled by leading Board and management team with extensive regional and international experience

# Established and listed on the DFM in November 2014





### **Board of Directors**



Mr. Hamad Alshamsi Chairman



**Mr. Hamad Alnuaimi** Non-Executive Board Member



Mrs. Sara Nooruddin Non-Executive Board Member

#### Highlights

- Wealth of business experience that spans more than two decades;
- CEO of a private investment company specializing in large scale real estate development projects;
- Chairman and board member of several government and private entities, including Dubai Islamic Bank, and Kuwait Food Company

#### Highlights

- Board member on numerous leading investment, real estate and public sector institutions.
- Managing Director of His Highness Sheikh Dhiab Bin Zayed Al Nahyan's Office and His Highness Sheikh Nahyan Bin Zayed Al Nahyan's Office.
- Executive Director of Ministry of Presidential Affairs and serves as the Chairman of Electronic Stock and Brokerage Co. and the Managing Director at Reem Investments.

#### Highlights

- Head of Private Investments at Osool Asset Management;
- Serves on the board of a London-based Real Estate company, Aegila Capital Management;
- She previously served on the Board of Gulf Medical and Diabetes Center.



· CEO of Digital 14;

Company;

Aluminum

Serves on the boards of International

Dhabi Investment Office (ADIO) and

Holding Company and the Khalifa

Previously served as CEO of Abu

Director of Mubadala Investment

· Previously served on the executive

leadership team of Emirates Global

Highlights

Mrs. Elham Qasim Non-Executive Board Member



Highlights

**Dr. Ali Aldhaheri**Non-Executive
Board Member

- Over two decades of experience in establishing and launching successful ventures in various industries;
- CEO and Founder of NEMA Holding and Managing Director of Bin Harmal Group;
- Chairman and board member of several government and private entities, including Emirates International Hospital, Magna Investment and Al Ramz Corporation.



Mr. Dhafer Al Ahbabi Non-Executive Board Member

#### Highlights

- An accomplished executive, investor, and entrepreneur with over 25 years experience in managing Investment and real estate;
- · Chairman of Al Ramz Corporation;
- Founder & Chairman of Hameem Investments.



Mr. Khalaf Sultan Al Dhaheri Non-Executive Board Member

#### Highlights

- Chairman of Abu Dhabi National Islamic Finance and of Abu Dhabi National Properties Co.
- Also sits on the board of Abu Dhabi National Hotels, Al Masraf Arab Bank for Investment & Foreign Trade, Dar Al Takaful PJSC and Islamic Development Bank.
- Previously served as the Chairman of Massar Solutions PJSC.

## **Executive Management**



Dr. MohamadHamadeChief Executive Officer

#### **Highlights**

Prior to joining Amanat in November 2017, Dr. Mohamad served the roles of Chief Investment Officer at VPS Healthcare, Principal at TVM Capital and lead Associate at Booz & Company. He holds an M.D. and a BSc in Biology from the American inversity of Beirut, an MBA from Cornell University in the USA, and a Research Fellowship Certificate in ENT Surgery from Harvard Medical School.



**John Ireland**Chief Financial Officer

#### Highlights

Prior to joining Amanat in September 2021, John held senior finance, strategy, and business development roles across a variety of industries including real estate, media, and entertainment. He holds a Bachelor of Arts in Business Management from the University of Exeter and is a Qualified Chartered Accountant.



Amer Jeambey
Head of Healthcare
Investments

#### Highlights

Prior to joining Amanat in April 2018, Amer spent over a decade gaining investment experience with institutions such as Booz & Company, CPC Africa and Ithmar Capital Partners. He holds a Masters in Financial Economics from the American University in Beirut and an MBA from Columbia University.



Fadi Habib
Head of Education
Investments

#### **Highlights**

Prior to joining Amanat in April 2015, Fadi was Senior Associate in Equity Research at Scotiabank Global Banking & Markets in Toronto, covering publicly-listed Canadian banks and insurance companies for institutional investors. Fadi is a CFA charter holder, and holds a BSc in Engineering, with Honors, from Queen's University in Canada and an MBA from McMaster University in Canada.



**Sara Shadid** Head of Investor Relations

#### **Highlights**

Prior to joining Amanat, Sara was the Head of IR and Corporate Communications at Arabtec Holding and served as Lead Sales and Corporate Access for Renaissance Capital Dubai. She holds a BA with Honors in Political and International Studies & Media and Cultural Studies from Middlesex University in London and is also a certified board secretary and a member of the Middle East Investor Relations



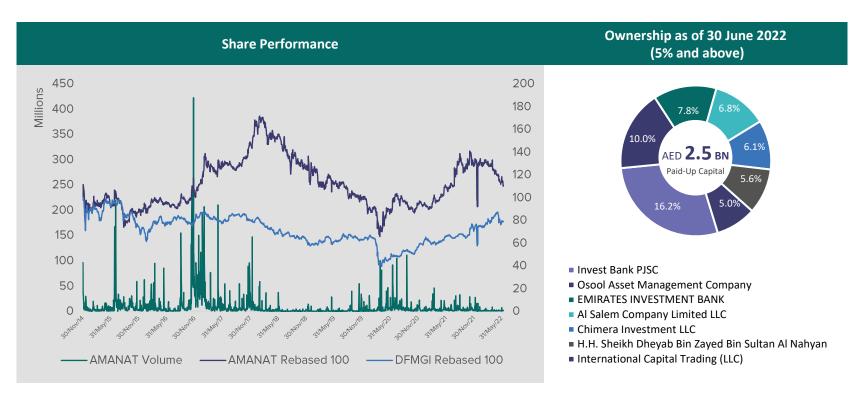
Celine Schreiber
People Champion

#### **Highlights**

Prior to joining Amanat in September 2021, Celine led the Programs and Research Team at the Pearl Initiative and started her career as an M&A consultant within EY's Transaction Advisory, with a focus on sell-side transactions in retail and healthcare sectors. She holds an MBA from IE Business School in Spain and a master's degree from Vienna University of Business Administration in Austria University.



### **Share Information**



### **Share Information**







AED MN	1H - 21	1H - 22	Change
Middlesex University Dubai	30.9	35.0	13%
NEMA Holding	24.0	16.0	(33)%
North London Collegiate School - Real Estate	16.4	16.7	2%
Purchase Price Amortisation	(3.8)	(3.8)	0%
Education Platform Income	67.6	64.1	(5)%
Cambridge Medical and Rehabilitation Centre	23.8	31.2	31%
Cambridge Medical and Rehabilitation Centre - Real Estate	0.0	0.7	0%
Sukoon International Holding Company	(0.2)	0.6	>100%
Royal Hospital for Women and Children	(7.6)	(5.2)	31%
Purchase Price Amortisation	(2.0)	(2.0)	(1)%
Healthcare Platform Income	14.0	25.3	81%
Total Platform Income	81.5	89.3	10%
Gain on Disposal	160.3	0.0	(100)%
Share of Prior Period Trading Result	12.0	0.0	(100)%
Other Income	1.2	1.3	5%
Interest and Investment Income	2.3	6.1	160%
Total Income	257.4	96.7	(62)%
HQ Costs	(15.7)	(21.4)	(37)%
Portfolio Management Costs	(0.9)	(0.4)	60%
Finance Charges	(5.4)	(7.5)	(39)%
Transaction Related Cost	(0.1)	(0.8)	>(100)%
Net Profit	235.4	66.6	(72)%
Adjusted Net Profit <sup>(1)</sup>	63.1	67.4	7%

<sup>(1)</sup> For a reconciliation of adjusted measures please refer to other financial information (2) Finance charges in relation to the Royal Hospital for Women & Children have been reclassified from platform income to finance charges in the current period. The prior period has been restated accordingly.



AED MN	1Q - 21	2Q - 21	3Q - 21	4Q - 21	FY 21	1Q - 22	2Q - 22	1H - 22
Middlesex University Dubai	14.0	17.0	(14.0)	14.2	31.1	16.5	18.5	35.0
NEMA Holding	9.5	14.5	(5.4)	22.7	41.3	7.8	8.3	16.0
North London Collegiate School - Real Estate	8.1	8.3	8.5	8.5	33.4	8.3	8.4	16.7
Purchase Price Amortisation	(1.9)	(1.9)	(1.9)	(1.9)	(7.5)	(1.9)	(1.9)	(3.8)
Education Platform Income	29.7	37.9	(12.7)	43.6	98.4	30.7	33.4	64.1
Cambridge Medical and Rehabilitation Centre	6.7	17.0	19.9	17.4	61.1	15.9	15.3	31.2
Cambridge Medical and Rehabilitation Centre - RE	0.0	0.0	0.2	0.2	0.4	0.3	0.4	0.7
Sukoon International Holding Company	(0.0)	(0.2)	(0.2)	0.1	(0.3)	0.3	0.4	0.6
Royal Hospital for Women and Children	(4.2)	(3.4)	(2.9)	(2.8)	(13.3)	(2.5)	(2.8)	(5.2)
Purchase Price Amortisation	(0.5)	(1.5)	(1.5)	0.1	(3.4)	(1.0)	(1.0)	(2.0)
Healthcare Platform Income	2.0	12.0	15.6	15.0	44.6	13.0	12.3	25.3
Total Platform Income	31.7	49.8	2.8	58.6	143.0	43.7	45.7	89.3
Gain on Disposal	0.0	160.3	42.6	0.0	202.9	0.0	0.0	0.0
Share of Prior Period Trading Result	8.5	3.6	2.5	0.0	14.5	0.0	0.0	0.0
Other Income	0.6	0.6	0.6	0.6	2.5	0.6	0.7	1.3
Interest and Investment Income	1.2	1.2	2.2	3.6	8.2	2.6	3.4	6.1
Total Income	42.0	215.4	50.8	62.9	371.0	46.9	49.8	96.7
HQ Costs	(8.3)	(7.4)	(6.9)	(12.1)	(34.7)	(10.7)	(10.7)	(21.4)
Portfolio Management Costs	(0.4)	(0.5)	(1.1)	(1.0)	(2.9)	(0.4)	0.0	(0.4)
Finance Charges	(1.8)	(3.6)	(3.6)	(3.7)	(12.7)	(3.8)	(3.7)	(7.5)
Transaction Related Cost	0.0	(0.1)	(0.7)	(19.2)	(20.0)	(0.1)	(0.7)	(0.8)
Non-Recurring Items	0.0	0.0	0.0	(20.0)	(20.0)	0.0	0.0	0.0
Net Profit	31.5	203.8	38.5	7.0	280.8	32.0	34.7	66.6
Adjusted Net Profit (1)	23.1	40.1	(5.9)	46.2	103.4	32.1	35.3	67.4

<sup>(1)</sup> For a reconciliation of adjusted measures please refer to other financial information (2) Finance charges in relation to the Royal Hospital for Women & Children have been reclassified from platform income to finance charges in the current period. The prior period has been restated accordingly.



AED MN	31-Dec-21	30-Jun-22	Change
Middlesex University Dubai	404	405	1
NEMA Holding	377	391	15
North London Collegiate School - Real Estate	421	425	4
Education Platform Investments	1,202	1,222	20
Cambridge Medical and Rehabilitation Centre	931	941	10
Cambridge Medical and Rehabilitation Centre - RE	52	51	(1)
Sukoon International Holding Company	129	130	1
Royal Hospital for Women and Children	59	52	(7)
Healthcare Platform Investment	1,171	1,174	3
Begin	19	19	0
Other Non-Current assets	44	59	15
Total Non-Current Assets	2,436	2,473	37
Cash and Bank Balances	782	632	(149)
Other Currents Assets	31	29	(2)
Total Current Assets	812	661	(151)
Total Assets	3,248	3,134	(114)
Share capital, premium and statutory reserves	2,548	2,540	(8)
Fair Value Reserve	(22)	(23)	(1)
Other Reserve	(18)	(17)	1
Retained Earnings	263	179	(84)
Total Equity Attributable To The Owners Of The Company	2,772	2,680	(92)
Bank Borrowings	388	380	(8)
Other Non-Current Liabilities	17	16	(1)
Total Non-Current Liabilities	405	397	(9)
Other Current Liabilities	71	58	(13)
Total Current Liabilities	71	58	(13)
Total Liabilities	476	454	(22)
Total Equity And Liabilities	3,248	3,134	(114)

#### **Key Highlights**

AED 92 MN decrease in net assets mainly driven by:

- **Reduction in cash balances** due to post-year end payment of 2021 dividend (AED 150 MN)
- Increase in non-current assets (AED 37 MN) mainly driven by RHWC funding (AED 15 MN), 6-month platform income (AED 89.3 MN), partly offset by dividend receipts from Middlesex (AED 32 MN) & CMRC (AED 20 MN), and rental collections from NLCS (AED 13 MN)
- **Decrease in bank borrowings (AED 8 MN)** due to scheduled quarterly amortization related to acquisition finance associated with the CMRC acquisition
- Decrease in other current liabilities (AED 13 MN), due to post year end board remuneration and payment of CMRC deferred consideration
- Retained Earnings movement was AED (84) MN due to the dividend declared of AED (150) MN, partly offset by AED 67 MN net profit for the 6-month period



### Consolidated group balance sheet

AED MN	Dec21	Jun22	Change
Property and equipment	251	244	(6)
Right-of-use assets	118	136	18
Goodwill and intangible assets	1,211	1,206	(4)
Investments in associates	506	521	15
Finance lease receivables	383	390	7
Financial assets at fair value through OCI	34	33	(1)
Other financial asset	0	1	1
Total Non-Current Assets	2,502	2,532	30
Cash and bank balances	878	716	(162)
Finance lease receivables	38	34	(4)
Other current assets	126	107	(19)
Total Current Assets	1,042	858	(184)
TOTAL ASSETS	3,544	3,390	(154)
Share capital, premium and statutory reserves	2,530	2,521	(9)
Cash flow hedge reserve	(2)	1	3
Fair value reserve of financial assets at FVOCI	(22)	(23)	(1)
Retained earnings	263	180	(83)
Total Equity Attributable to the Owners of the Company	2,770	2,680	(90)
Non-controlling interests	(1)	(1)	1
Total Equity	2,769	2,679	(89)
Bank financing	392	379	(12)
_ease liabilities	107	126	19
Other long-term payables	4	4	(0)
Other long-term liabilities	28	31	3
Total Non-Current Liabilities	531	540	9
Bank overdraft	21	2	(19)
Bank financing	52	46	(6)
Accounts and other payables	119	95	(25)
Lease liabilities	17	18	1
Other current liabilities	35	9	(26)
Total Current Liabilities	244	170	(74)
Total Liabilities	775	710	(65)
TOTAL EQUITY AND LIABILITIES	3,544	3,390	(154)

#### **Key Highlights**

- Decrease in PPE of AED (6) MN was driven by AED (14) MN of depreciation, partly offset by asset additions of AED 7 MN across CMRC (AED 6 MN, AED 3 MN pertaining to the Al-Ain expansion)
- Increase in ROU assets of AED 18 MN is due to the lease extension of the Al-Ain CMRC facility (30 years vs. 15 years previously) and the impact of the required IFRS 16 reassessment with a corresponding increase in lease liabilities of AED 27 MN, partly offset by depreciation of AED (9) MN
- Increase in investments in associates of AED 15 MN is a result of profitability at NEMA (AED 15 MN) and Sukoon (AED 0.6 MN)
- Increase in Finance lease receivable of AED 4 MN is due to NLCS finance lease income of AED 17 MN partly offset by lease collections of AED (13) MN
- Trade receivables reduction of AED (12) MN was driven by the settlement of receivables at CMRC and student collections in H1'22 at MDX
- Decrease in cash and bank balance of AED (162) MN is mainly due to the dividend payout of AED (150)m

# Statutory to adjusted total income & net profit reconciliation

FY19	FY20	FY21	1Q - 21	2Q - 21	H1 - 21	1Q - 22	2Q - 22	H1 - 22
111.7	70.6	371.0	42.0	215.4	257.4	46.9	49.8	96.7
0.0	16.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(20.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	(202.9)	0.0	(160.3)	(160.3)	0.0	0.0	0.0
(28.7)	(11.4)	(14.5)	(8.5)	(3.6)	(12.0)	0.0	0.0	0.0
(48.9)	5.4	(217.4)	(8.5)	(163.8)	(172.3)	0.0	0.0	0.0
62.8	76.1	153.7	33.5	51.6	85.1	46.9	49.8	96.7
	0.0 (20.1) 0.0 (28.7) (48.9)	111.7 70.6  0.0 16.8 (20.1) 0.0 0.0 0.0 (28.7) (11.4) (48.9) 5.4	111.7 70.6 371.0  0.0 16.8 0.0 (20.1) 0.0 0.0 0.0 (202.9) (28.7) (11.4) (14.5)  (48.9) 5.4 (217.4)	111.7     70.6     371.0     42.0       0.0     16.8     0.0     0.0       (20.1)     0.0     0.0     0.0       0.0     0.0     (202.9)     0.0       (28.7)     (11.4)     (14.5)     (8.5)       (48.9)     5.4     (217.4)     (8.5)	111.7     70.6     371.0     42.0     215.4       0.0     16.8     0.0     0.0     0.0       (20.1)     0.0     0.0     0.0     0.0       0.0     0.0     (202.9)     0.0     (160.3)       (28.7)     (11.4)     (14.5)     (8.5)     (3.6)       (48.9)     5.4     (217.4)     (8.5)     (163.8)	111.7     70.6     371.0     42.0     215.4     257.4       0.0     16.8     0.0     0.0     0.0     0.0       (20.1)     0.0     0.0     0.0     0.0     0.0       0.0     0.0     (202.9)     0.0     (160.3)     (160.3)       (28.7)     (11.4)     (14.5)     (8.5)     (3.6)     (12.0)       (48.9)     5.4     (217.4)     (8.5)     (163.8)     (172.3)	111.7     70.6     371.0     42.0     215.4     257.4     46.9       0.0     16.8     0.0     0.0     0.0     0.0     0.0       (20.1)     0.0     0.0     0.0     0.0     0.0     0.0       0.0     0.0     (202.9)     0.0     (160.3)     (160.3)     0.0       (28.7)     (11.4)     (14.5)     (8.5)     (3.6)     (12.0)     0.0       (48.9)     5.4     (217.4)     (8.5)     (163.8)     (172.3)     0.0	111.7       70.6       371.0       42.0       215.4       257.4       46.9       49.8         0.0       16.8       0.0       0.0       0.0       0.0       0.0       0.0       0.0         (20.1)       0.0<

FY19	FY20	FY21	1Q - 21	2Q - 21	1H - 21	1Q - 22	2Q - 22	1H - 22
60.0	10.1	280.8	31.5	203.8	235.4	32.0	34.6	66.6
0.0	16.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(20.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	(202.9)	0.0	(160.3)	(160.3)	0.0	0.0	0.0
(28.7)	(11.4)	(14.5)	(8.5)	(3.6)	(12.0)	0.0	0.0	0.0
3.4	10.5	20.0	0.0	0.1	0.1	0.1	0.7	0.8
0.0	0.0	20.0	0.0	0.0	0.0	0.0	0.0	0.0
(45.5)	15.9	(177.5)	(8.5)	(163.8)	(172.2)	0.1	0.7	0.8
14.6	26.0	103.4	23.1	40.1	63.1	32.1	35.3	67.4
	0.0 (20.1) 0.0 (28.7) 3.4 0.0 (45.5)	60.0 10.1  0.0 16.8 (20.1) 0.0 0.0 0.0 (28.7) (11.4) 3.4 10.5 0.0 0.0 (45.5) 15.9	60.0     10.1     280.8       0.0     16.8     0.0       (20.1)     0.0     0.0       0.0     0.0     (202.9)       (28.7)     (11.4)     (14.5)       3.4     10.5     20.0       0.0     0.0     20.0       (45.5)     15.9     (177.5)	60.0       10.1       280.8       31.5         0.0       16.8       0.0       0.0         (20.1)       0.0       0.0       0.0         0.0       0.0       (202.9)       0.0         (28.7)       (11.4)       (14.5)       (8.5)         3.4       10.5       20.0       0.0         0.0       0.0       20.0       0.0         (45.5)       15.9       (177.5)       (8.5)	60.0       10.1       280.8       31.5       203.8         0.0       16.8       0.0       0.0       0.0         (20.1)       0.0       0.0       0.0       0.0         0.0       0.0       (202.9)       0.0       (160.3)         (28.7)       (11.4)       (14.5)       (8.5)       (3.6)         3.4       10.5       20.0       0.0       0.1         0.0       0.0       20.0       0.0       0.0         (45.5)       15.9       (177.5)       (8.5)       (163.8)	60.0       10.1       280.8       31.5       203.8       235.4         0.0       16.8       0.0       0.0       0.0       0.0         (20.1)       0.0       0.0       0.0       0.0       0.0         0.0       0.0       (202.9)       0.0       (160.3)       (160.3)         (28.7)       (11.4)       (14.5)       (8.5)       (3.6)       (12.0)         3.4       10.5       20.0       0.0       0.1       0.1         0.0       0.0       20.0       0.0       0.0       0.0         (45.5)       15.9       (177.5)       (8.5)       (163.8)       (172.2)	60.0       10.1       280.8       31.5       203.8       235.4       32.0         0.0       16.8       0.0       0.0       0.0       0.0       0.0       0.0         (20.1)       0.0       0.0       0.0       0.0       0.0       0.0       0.0         0.0       0.0       (202.9)       0.0       (160.3)       (160.3)       0.0         (28.7)       (11.4)       (14.5)       (8.5)       (3.6)       (12.0)       0.0         3.4       10.5       20.0       0.0       0.1       0.1       0.1         0.0       0.0       20.0       0.0       0.0       0.0       0.0         (45.5)       15.9       (177.5)       (8.5)       (163.8)       (172.2)       0.1	60.0       10.1       280.8       31.5       203.8       235.4       32.0       34.6         0.0       16.8       0.0

<sup>(\*)</sup> Finance charges in relation to the Royal Hospital for Women & Children have been reclassified from platform income to finance charges in the current period. The prior period has been restated accordingly.



Amanat assess the performance of the Group using a variety of alternative performance measures (APMs), including total income and net profit presented on both a "core" and an "adjusted basis". A summary of the statutory IFRS and alternative approaches is included below:

#### Statutory IFRS

- Control is achieved when the Group is exposed, or has rights to, variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee
- Non-controlling interests i.e. minority stakes are presented separately
  in equity in the consolidated statement of financial position and the
  results and total comprehensive income attributable to the NCI is
  disclosed in the consolidated statement of profit or loss and
  consolidated statement of other comprehensive income, respectively
- Investments in associates are accounted for using the equity method, associates being those entities where over a 20% stake is held and / or significant influence is exercised
- Under the equity method on initial recognition the investment is recognized at cost and then adjusted for the subsequent share of profit or loss and OCI of the investee. Distributions received reduce the carrying value
- Investments where there is no significant influence or control, generally where less than 20% stakes are held, are held at fair value

#### Alternative Performance Measures – Non IFRS

- Under the income and net profit approach the net profit of each investment where control or significant influence is exercised is proportionately consolidated e.g. AED 100 earned from a 35% investment would be recognized as net profit of AED 35
- Similarly AED 100 earned from a 75% investment would be recognized as net profit of AED 75
- Holding company revenues and expenses are recognized 100%
- A standalone income statement and balance sheet is presented to aid the understanding of the user
- Net profit attributable to equity holders of the parent and overall net profit is the same in both the statutory IFRS and APM measures



Amanat assess the performance of the Group using a variety of alternative performance measures (APMs), including total and net profit presented on both a "core" and an "adjusted basis". A summary of the statutory IFRS and alternative

approaches is included below: **Net Income** As per Share of Net from Assets Reclass to Interest and Statutory Share of Net Income from Held under Holding **Finance Financial** Income from Equity **Finance** Income Income **AED MN Statements** Subsidiaries Investments Lease Statement Allocation As Per APM Statutory Financial Statements Revenue 257.1 (257.1)0.0 Direct Costs (137.9)137.9 0.0 **Gross Profit** 119.2 (119.2)0.0 0.0 0.0 0.0 0.0 General and Administrative Expenses (83.2)60.6 22.6 0.0 Other Operating Income 1.6 (0.3)(1.3)0.0 Share of results of associates 15.2 (15.2)0.0 Income from finance lease 16.8 (16.8)0.0 Operating Profit / (Loss) 69.6 (58.9)(15.2)(16.8)22.6 (1.3)0.0 Finance Income 0.8 0.0 5.3 (6.1)0.0 Finance Costs (11.5)4.0 7.5 0.0 NCI 3.3 (3.3)0.0 **APM Financial Statements** Middlesex University Dubai 35.0 35.0 NEMA Holding 16.0 16.0 North London Collegiate School - Real Estate 16.7 16.7 Purchase Price Amortisation - Education (2.2)(1.5)(3.8)Cambridge Medical and Rehabilitation Centre 31.2 31.2 Cambridge Medical and Rehabilitation Centre - Real Estate 0.7 0.7 Sukoon International Holding Company 0.6 0.6 Royal Hospital for Women and Children (5.2)(5.2)Purchase Price Amortisation - Healthcare (2.0)(2.0)6.1 Finance Income 6.1 Other Income 1.3 1.3 Holding Level Costs and Project Expenses (22.6)(22.6)Finance Costs (7.5)(7.5)Profit for the Period 66.6 0.0 (0.0)0.0 0.0 0.0 66.6

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